Annual Report

JULY - JUNE

2025 | 2026



Cape Chamber
OF COMMERCE AND INDUSTRY



Contents

Message from the President

CEO's Report

WHAT WE DO

- Chamber Value Proposition
- Detailing the Value Proposition
- Tech Support for Improved Safety in Precincts
- SLIM Industrial Parks
- Western Cape Economy Innovation Awards
- Promote the Voice of Business
- Chamber Media
- Global Trade and International Engagement
- Chapter Network and Regional Engagement
- Business Training
- Certificates of Origin

WHO WE ARE

- Who is the Cape Chamber?
- Membership
- Cape Chamber Organisation Structure
- Network of Industry Networks
- NPO Portfolio
- Board of Directors
- Chapter Leaders
- Industry Sector Leaders
- Business Environment Portfolio Committee Leaders
- Executive Leadership Organisation Structure

FINANCES

- Finances: Governance and Oversight
- Finances: Profit and Loss
- Finances: Statement of Financial Position

SPONSORS



From the President's Desk: Jacques Moolman

Cape Chamber
OF COMMERCE AND INDUSTRY

Although the Cape Chamber is more than two centuries old, its longevity is not simply a reflection of its history, but of its ability to evolve, adapt and remain relevant as the business environment changes. During my six years as President, I have witnessed significant transformation within the organisation.

Our membership structures have changed, our Council and governance structures have been reshaped, our constitution has been revised, and we have invested in strengthening our team and its capabilities.

We have also moved into new office premises, are about to do so again, and are preparing to **introduce a new corporate identity and logo.** These changes reflect a Chamber that recognises the importance of continually reassessing how it operates, how it serves its members and how it contributes to the regional economy.

Over the past 12 months, this evolution has continued, with the Chamber strengthening its position as an influential voice for business in Cape Town and the Western Cape. Our advocacy has addressed key economic constraints, such as skills shortages, transport and logistics challenges, and rising costs. **We use our voice and convening power** in pursuit of a stronger business environment better able to attract investment and create jobs.

Importantly, our contribution has extended beyond public statements. **Through the Philippi East safety project, the SLIM manufacturing initiative and the National Business Environment Survey**, the Chamber has brought business, government and other stakeholders together to address practical barriers to economic growth. We have also taken clear public positions on xenophobia and economic stability, while increasing our media presence through local, national and international publications.

Our approach reflects a move beyond traditional business representation towards a more active role in shaping economic policy, facilitating collaboration and driving practical solutions for our region. **The Systemic Dialogue Network** and Council Governance Meeting provide a framework for collaboration, oversight and accountability, while **Lead Firm Consensus** platforms and our industry networks connect businesses around shared challenges and opportunities.

To support this ambition, the Board has committed capital to grow the Chamber's expertise, capacity and offering. This process is already underway, with specialists in their respective fields contracted and making a meaningful contribution to our work. This investment demonstrates our commitment to building an organisation that has the skills, resources and capacity to serve its members and contribute meaningfully to the regional economy.

Alongside this, we have enlisted **brand experts** to strengthen our positioning and develop more focused communication and marketing. Reaching the right audiences with a clear and relevant message is essential to ensuring that the Chamber's work is understood and its value recognised. As part of this process, Council has approved a new logo, which will come into use in January 2027. It represents another step in presenting a Chamber that is evolving both its capabilities and its identity.

There are also moments when the promise of our region becomes unmistakably clear. One such moment came in June 2026, when we returned to Cape Town City Hall for the second annual **Western Cape Economy Innovation Awards.** Following the success of the inaugural event, this year's awards were an even greater celebration of the ingenuity, ambition and collaboration that can help shape a stronger Western Cape economy.

Hosted by the Cape Chamber in partnership with the Cape Higher Education Consortium, the awards recognised **13 outstanding initiatives across six categories.** They celebrated innovation, job creation, investment and positive economic and social impact. More than an occasion to honour achievement, the evening showcased the Western Cape's business talent and reinforced the value of bringing business, academia and government together.

For me, these awards capture an important part of the Chamber's purpose. **We must speak clearly about the challenges facing business, but we must also recognise those who create solutions.** Celebrating excellence and confronting barriers to growth are not separate responsibilities; together, they help foster a stronger business future.

None of this work would be possible without the commitment of the people who sustain the Chamber. My sincere thanks go to the Board, Council, Chapters, Industry Sectors, Business Environment Portfolio Committees, Lead Firm Consensus members and our dedicated volunteers. Your willingness to contribute time, expertise and perspective is fundamental to our shared purpose.

I also extend my appreciation to our CEO, John Lawson, and the entire Chamber management team for their commitment to turning ideas and strategy into action. To our members, thank you for your participation, your trust and your belief in the Chamber's work. You give strength to our collective voice, and purpose to everything we do.

It has been an honour to serve the Chamber as its President for the past six years. As I conclude my term, I do so with gratitude for the opportunity to contribute to an organisation with such a rich history and an important role to play in the future of our region. While I will remain on the Board as a Past President, I am no longer able to give the current role the time and commitment it requires alongside my other responsibilities.

I wish the incoming executive every success as they take the Chamber forward. I look forward to supporting them in my new capacity and to seeing the Chamber continue to champion collaboration, create opportunity and contribute to the sustainable growth of the Western Cape economy.



The CEO's Report - John Lawson

Cape Chamber
OF COMMERCE AND INDUSTRY

Reflecting on the 2025 financial year, the Cape Chamber of Commerce and Industry marks a period of profound strategic renewal, anchored by the introduction of two breakthrough innovations: the Systemic Dialogue Network (SDN) and the Lead Firm Consensus (LFC).

Highlights

Systemic Dialogue Network (SDN): At a regional level, the SDN has redefined Public-Private-Sector Dialogue (PPD) by moving away from adversarial debate and toward collaborative co-creation. This approach empowers public sector participants to co-design superior options, to overcome the prioritised challenges. The SDN in 2025 led to two flagship initiatives:

- *The Philippi East Community Safety Initiative:* Focused on the measurable reduction of violent crime.
- *The SLIM Industrial Park Project:* Focused on scaling job creation by enhancing the competitiveness of light manufacturing.

Lead Firm Consensus (LFC): At the industrial node and precinct level, the LFC provides a mechanism enabling lead firms – who drive the bulk of job creation and tax revenues – to steer municipal and public services to address identified priorities. The LFC reliably improved responsiveness from the key public sector service providers, boosting business confidence.

NPC Sector Body Incubation: The year also saw the formal incubation of the Non-Profit Company (NPC) industry sector body within the Chamber. The structure provides a stronger voice for the NPC sector within the WC economic eco-system.

Performance & Engagement Metrics

Our core service delivery improved across all major touchpoints:

- **Event Participation:** Up **8%,** driven by the heightened depth and relevance curated by our Chapter leaders.
- **Training Programs:** Participation increased by **23%.**
- **Communications & Reach:** Newsletter followers expanded by **38%** over the past three years, while social media impressions surged by **853%** over the same period.
- **Public Sector Advocacy:** Public sector improvements rose by **47%** year-on-year. Our evidence based, expert-led recommendations are well received by the public sector.
- **Special Highlights:** The 2nd Innovation Awards concluded as a resounding success, reinforcing the Chamber's role as a catalyst for regional progress.

Financial Resilience & Governance

Whilst we achieved a modest growth in overall membership, a **26% increase in Prime and Premium category members is noteworthy,** reflecting a strengthening value proposition.

- **Revenue:** Increased by **8.1%.**
- **Operating Results:** A net operating loss of **R429,381** reflects our deliberate, strategic reinvestment into long-term member value creation.
- **Equity:** Total equity expanded by **10%** to **R4,478,485**

Another clean audit was delivered through prudent financial administration.

These achievements are the product of an effective governance ecosystem. I extend my sincere gratitude to our Chapter leaders, Industry Sector heads, Portfolio Committees, Board sub-committees, and the Board of Directors, supported by a tireless executive team. Our work is equally indebted to our strategic partners across local municipalities, the South African Police Service (SAPS), State-Owned Enterprises (SOEs), trade unions, and the Western Cape Provincial Government.

To all our volunteer leaders who step up to drive meaningful change: thank you for your time, conviction, and service.

A special debt of gratitude is owed to our President, **Jacques**, whose steady hand has navigated the Chamber out of turbulent waters toward a promising horizon. His personal investment of time – conservatively estimated at the equivalent of a full man-year – has been pivotal to our well-being.

Finally, my heartfelt appreciation goes to our executive team, with special mentions to **Lian, Jennifer, Tim, Narieman, Shifaan, Bobby, and Marc**, for their exceptional dedication and execution.



What we do

The Cape Chamber connects, represents and supports businesses and organisations across the Western Cape economy. It amplifies the collective voice of business in the forums that matter, and convenes the right networks to solve challenges

Cape Chamber
OF COMMERCE AND INDUSTRY

Chamber **Value Proposition**

OUR **VISION**

Our vision is a Western Cape economy where opportunity is accessible, collaboration is the default, and prosperity is broadly shared.

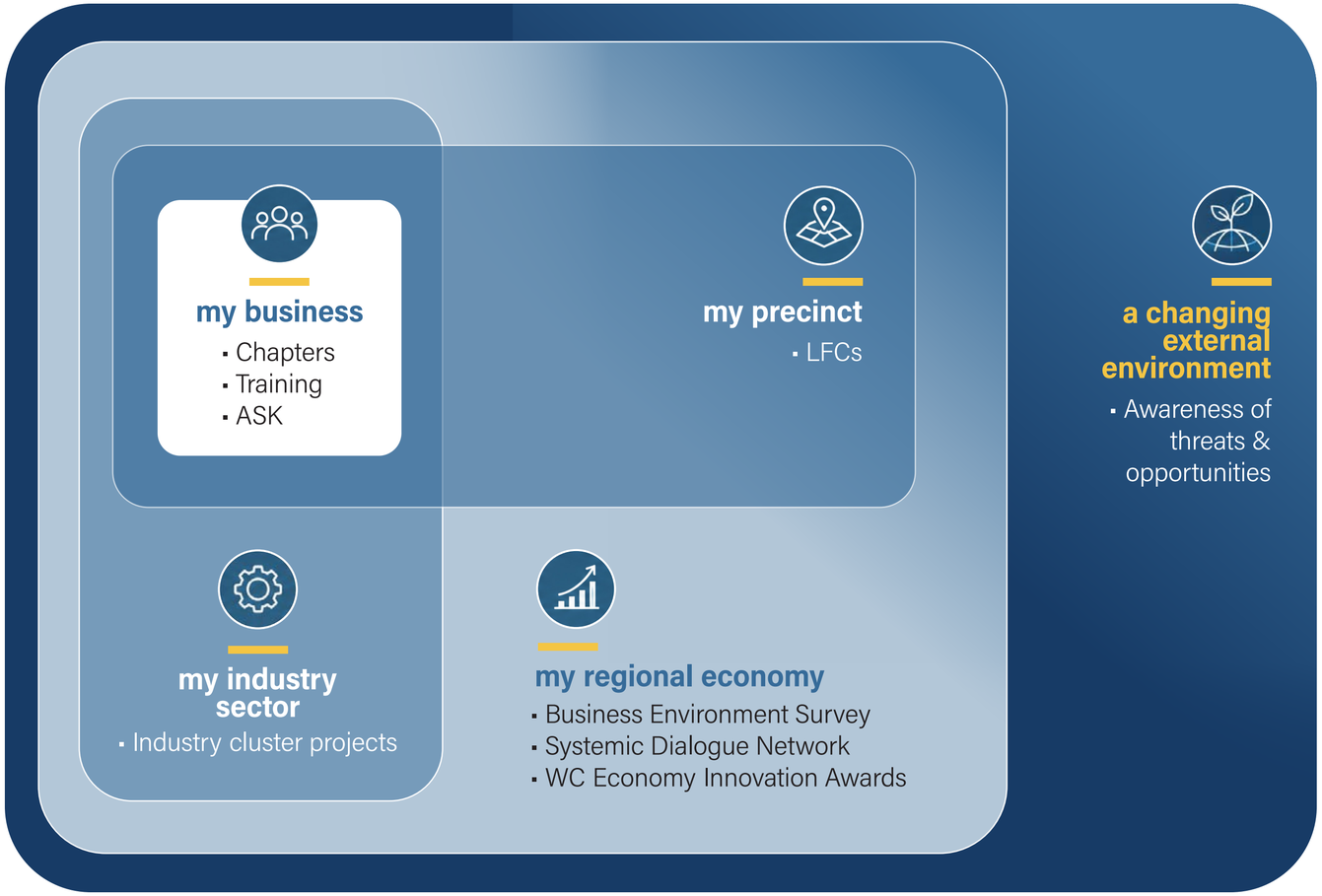
OUR **MISSION**

Our mission is to convene the people, organisations and ideas that shape economic progress and to build the conditions from which that progress can emerge.

2026

Cape Chamber
OF COMMERCE AND INDUSTRY

Cultivate powerful connections and steer cooperation that accelerates business growth in...



Detailing the Value Proposition

Cape Chamber
OF COMMERCE AND INDUSTRY

Offerings	Value proposition
my business - **Chapter events** - **Training events** - **ASK (Ask Someone that Knows)** Connects members to persons who can help improve their identified business priorities - Learning - Networking - Awareness of opportunities - Information & referrals	▪ Identify new ways (learn) to increase business revenue or reduce costs/ risks ▪ Gain business critical skills easily ▪ Secure assistance to get improved public sector / other stakeholder response ▪ Access Network of Network introductions / Connect to the right operational expert ▪ Leverage links to relevant new opportunities in the WC ecosystem, and relating to foreign trade ▪ Match relevant members to specific opportunities as they arise (typically trade)
my precinct: - **Lead Firm Consensus (LFC)** Connects Lead Firms to agree on improvement priorities, then mobilises responsible stakeholders to do so.	▪ Find new ways to help businesses succeed in our precincts ▪ Assist to get improved public sector / other stakeholder response
my sector (succeeds better) - **Industry cluster projects e.g. SLIM Industrial Park** Identify catalytic opportunities to improve our Industry Sector competitiveness improvement priorities, then mobilise firm and stakeholder cooperation to conceive the solution and proof of concept.	▪ Find new ways to increase industry sub-sector demand and supply (competitiveness & profitability) ▪ Assist to get improved public sector / other stakeholder response
my regional economy (succeeds better) - **Business Environment survey** - **Systemic Dialogue Network (SDN)** - **WC economy innovation awards** - **Voice of business / media coms** The survey enables an evidence-based approach to identify the key business environment impediments to economic growth. The SDN connects industry leaders and experts to key public sector leaders to reduce key business environment impediments to growth. The awards increase understanding of the key drivers of systemic competitiveness and create role models of catalytic innovation success.	▪ Find new ways to reduce key business environment impediments to economic growth ▪ Promote more effective public investment (National-, Provincial-, Municipal-) ▪ Leverage networks to respond better to threats to the regional economy. ▪ Assist to get improved public sector response
Export certification - Issue certificates of origin for exporters	▪ Provide regulatory compliance documentation

Tech support for Improved Safety in Precincts

FLAGSHIP PROJECT

my precinct
- LFCs

Economic activity cannot flourish where commercial security is compromised. Operating at the intersection of our broader network and hyper-local execution, the Philippi East Community Safety Initiative leverages Lead Firm Consensus (LFC) to connect lead firms within the precinct, agreeing on critical crime-prevention priorities and mobilising responsible stakeholders to act.

Underpinned by our Systemic Dialogue Network (SDN) framework – which here drives investor confidence by addressing crime – the initiative unites local enterprise, municipal structures, SAPS, and private security into a cohesive defence

KEY POINTS

- **Precinct-Level Consensus (LFC):** Connects lead firms within the precinct to agree on improvement priorities, then mobilises responsible stakeholders – including SAPS, community structures, and private security – to deliver them.
- **Ecosystem Support (SDN):** Leverages the broader SDN framework to secure business support for better tech use by SAPS and other partners, integrating advanced digital infrastructure (AI analytics, facial recognition, automated number plate recognition [ANPR], drones, and mobile biometric devices) into identified crime hotspots.
- **Proven Model for Precincts:** Delivers a community-driven, public-private safety ecosystem (with established Community Improvement District [CID] foundations) that mitigates operational risk, strengthens investor confidence, and secures economic corridors across the Western Cape.





PROJECT MANAGER
Hubert Paulse

CEO / Co-Founder, ICS Foundations.

Chairman, Safety and Security Portfolio, Cape Chamber of Commerce & Industry



SLIM Industrial Park

FLAGSHIP PROJECT

my industry sector
Industry cluster projects

This flagship project grew out of an SDN focused on rebuilding investor confidence in manufacturing. The Scaled Labour-Intensive Manufacturing (SLIM) initiative now has the support of all key stakeholders who are working towards piloting the concept at a Western Cape site.

The Chamber appointed Graham Choice, a seasoned retail and manufacturing specialist, as SLIM project manager. Designed to combat the deindustrialisation and job losses driven by soaring energy and operating costs, the initiative is premised on a high-yield '4+4' shift model – extending factory utilisation from 45 to 84 hours per week without increasing individual working hours.

KEY POINTS

- **Catalytic Opportunity:** An SDN project that identified a key opportunity to improve the competitiveness of a core industrial sector.
- **Stakeholder Mobilisation:** Successfully mobilised firm and stakeholder cooperation to conceive a solution and prepare for a live proof of concept.
- **Year 5 Pilot Targets:** Modelled on 15 apparel manufacturers to deliver 17.9 million garments annually, 1,600 direct jobs, and 56%–67% lower production minute costs compared to conventional metropolitan plants.
- **Systemic Impact:** Establishes a scalable, repeatable national playbook for commercial manufacturing competitiveness without relying on permanent state subsidies







PROJECT MANAGER
Graham Choice

MD, WBH Consulting (CTFL Manufacturing). Chairman, Cape Clothing & Textile Cluster. PMO Executive, R-CTFL Masterplan., former MD, TFG Merchandise Supply Chain (retired August 2024).



Cape Chamber
OF COMMERCE AND INDUSTRY

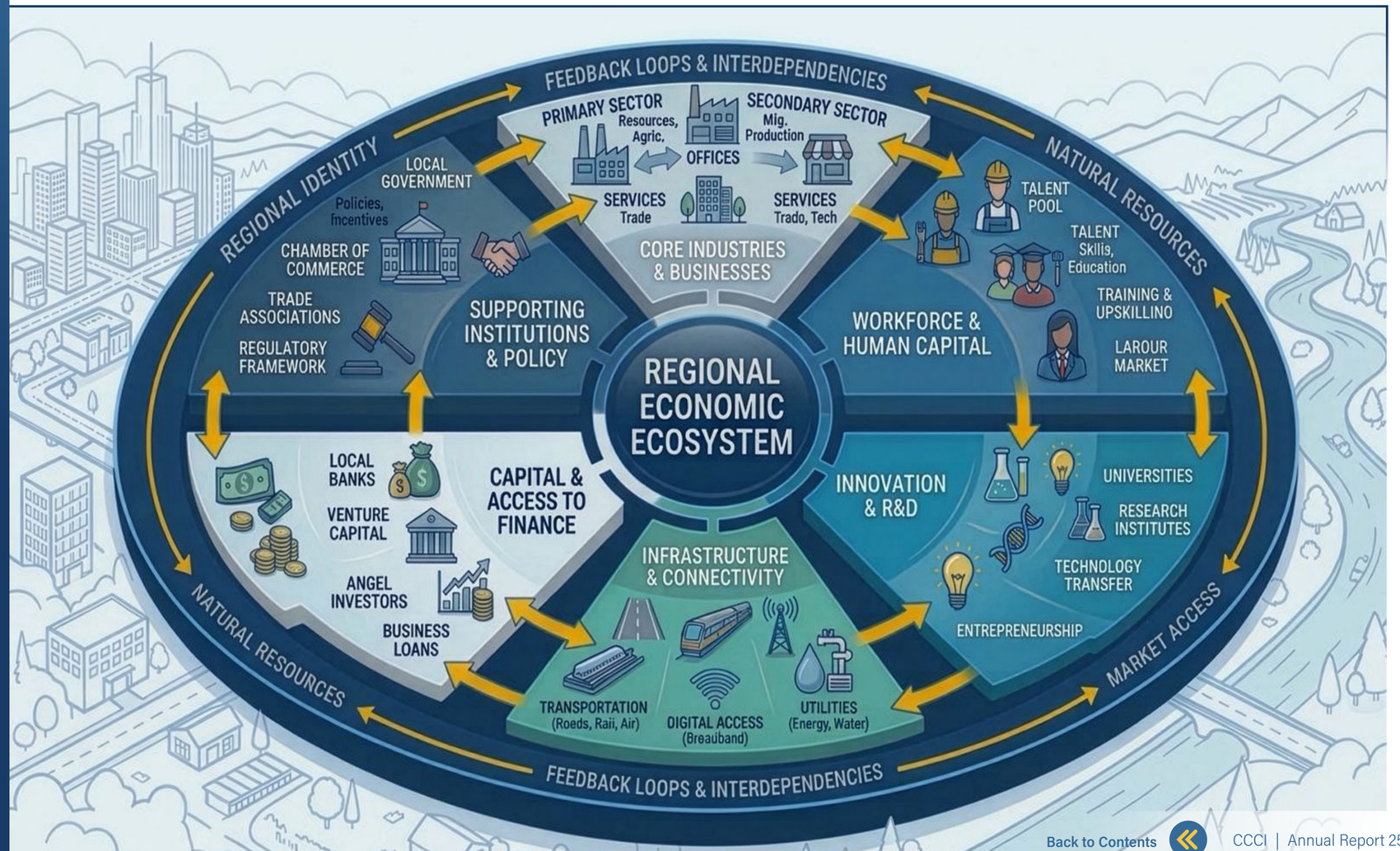
Western Cape Economy Innovation Awards

INNOVATION THAT STRENGTHENS THE WHOLE ECONOMY.

Why do some economies grow while others stagnate? Why do some places turn ideas into jobs, investment and opportunity while others struggle to convert good ideas into real progress? The factors most critical to economic growth need to be improved.

The WC economy Innovation Awards recognises innovation excellence across the critical parts of the WC economic ecosystem. Innovation that does not just improve one organisation, but that benefits entire industries or local economies.

Exploring the regional economic ecosystem: key components & interactions



2025 AWARDS

The Cape Chamber of Commerce & Industry and the Cape Higher Education Consortium

WESTERN CAPE ECONOMY INNOVATION AWARDS

Western Cape Economy Innovation Awards





The 13 awards recognised innovation excellence across six areas critical to success. Read more **here:**

Core Industries & Businesses - 4 awards
- Shoprite Group: Sixty60
- Agri-Expo
- Bluebird Intelligent Transport
- Taking Care of Business

Workforce & Human Capital - 2 awards
- African Institute for Mathematical Sciences (AIMS)
- JOBJACK

Research & Development - 1 award

Award: Fluorobiotech

Infrastructure & Connectivity - 2 awards
- V&A Waterfront
- Swartland Municipality

Capital & Access to Finance - 1 award
- Western Cape Provincial Treasury: Blended Finance

Supporting Institutions & Policy - 3 awards
- Red Tape Reduction Unit, DEDAT
- City of Cape Town: Digital Wayleave Management System
- SA Wine - Research, Development & Innovation













taking care of business · BLUEBIRD INTELLIGENT TRANSPORT · sixty60 · Agri-Expo · AIMS African Institute for Mathematical Sciences SOUTH AFRICA · FLUORO BIOTECH

JOBJACK · SAWIS SA WINE INDUSTRY INFORMATION AND SYSTEMS · SWARTLAND MUNICIPALITY THE CENTRE OF OPPORTUNITY · CITY OF CAPE TOWN ISIXEKO SASEKAPA STAD KAAPSTAD · Western Cape Government · V&A WATERFRONT CAPE TOWN

BUSINESS ENVIRONMENT IMPROVEMENT SUPPORT

Determine the key impediments to growth impediments to growth → Mobilise responsible institutions & requiredexpertise → Institutions reduce impediments → Monitor & report improvement initiatives & business confidence

Promote the **Voice** of **Business**

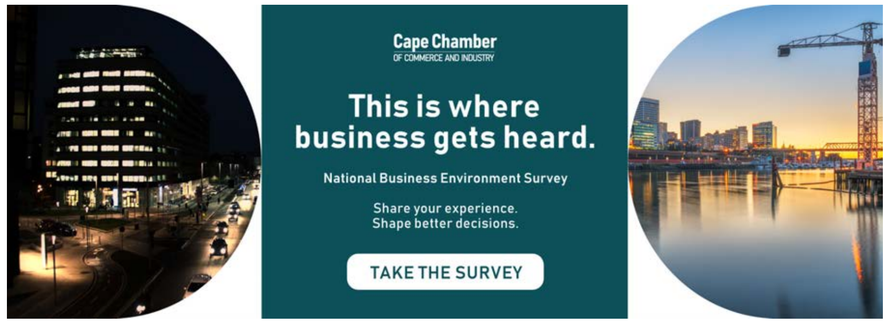
SHAPING POLICY THROUGH EVIDENCE AND ACTION

Government cannot fix what it cannot see, and sustainable reform relies on empirical evidence rather than conjecture.

By bridging the gap between front-line commercial realities and public sector decision-makers, the Chamber translates grassroots business insights into structured advocacy.

my regional economy
- Business Environment Survey
- Systemic Dialogue Network
- WC Economy Innovation Awards

The Cape Chamber business environment survey enables an evidence based approach to identify the key business environment impediments to economic growth.



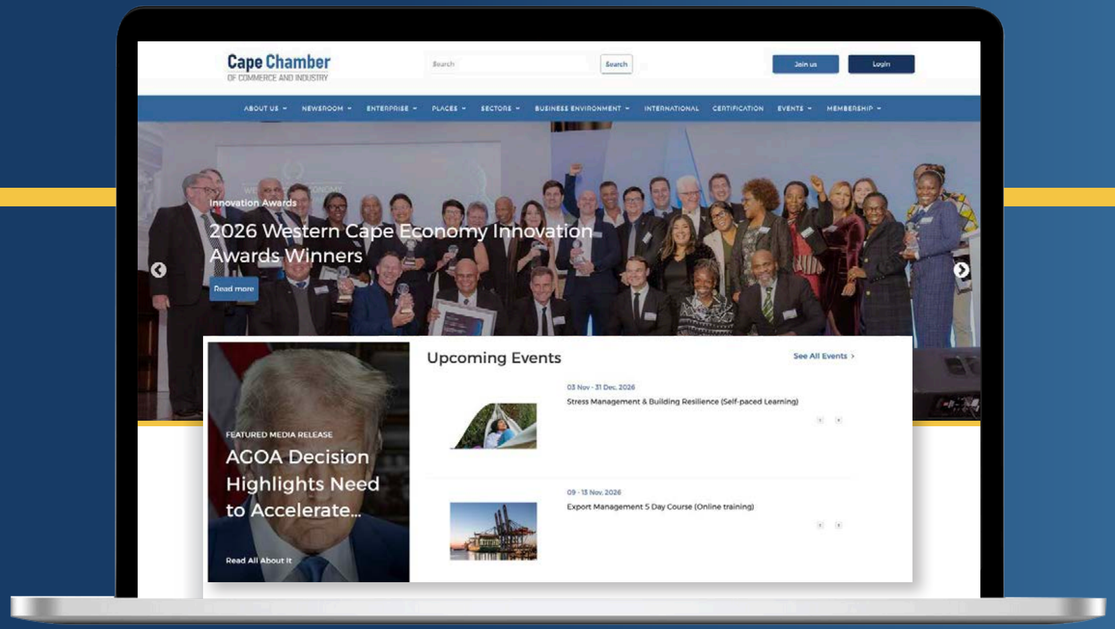
The SDN connects Industry leaders and experts to key Public sector leaders to reduce key business environment impediments to growth.

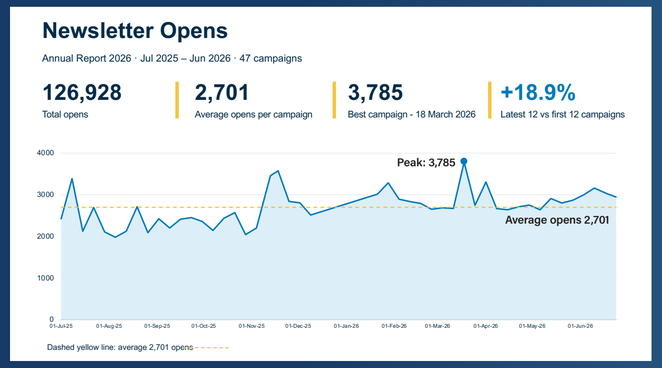


The awards increase understanding of the key drivers of systemic competitiveness and creates role models of catalytic innovation success.



Chamber Media







A credible advocacy role requires active public communication, shaping policy discourse through consistent media engagement, data-driven commentary, and multi-platform reach.

Expanded Media Visibility:

The Chamber's commentary featured across regional and international platforms, addressing critical commercial issues – from Cape Town Port bottlenecks and AirBnB regulations to urban traffic congestion and Middle Eastern fuel supply constraints.

Digital Footprint & Growth:

- **Social Media Impressions:** More than doubled year-on-year, surging from 214,485 to **553,068.**
- **Website Impressions:** Reached **179,993.**
- **Business Today Newsletter:** Achieved a steady **19% increase in opens** over the reporting period, driven by exclusive network-sourced content.

Service Evolution (ASK): Formally launched on 29 April 2026 (succeeding the Business Information Service), **ASK** provides members with an optimised, accessible mechanism to submit business enquiries and secure expert guidance, contacts, and operational solutions.

Website Impressions:

78k
July 2022 up to June **2023**

+179k
July 2024 up to June 2025 - **2026**

Social Media Impressions:

+214k
July 2022 up to June **2023**

+553k
July 2024 up to June 2025 / **2026**

Newsletter Impressions:

Increase in newsletter opens

19%
July 2022 up to June **2026**

heart FM cape town's beat · IBI INTERNATIONAL BOAT INDUSTRY · CAPE Business News Where our news means business · EWN EYEWITNESS NEWS · cape talk · IOL · DAILY MAVERICK · ALJAZEERA · BusinessDay

Global Trade and International Engagement

Regional competitiveness depends partly on access to international markets. The Chamber engages with international delegations and partners across key markets, building connections and strengthening opportunities for the WCape economy.



Cape Chamber
OF COMMERCE AND INDUSTRY

Chapter Network & Regional Engagement

The Chapter network delivered 44 events, down 10% from 49 (FY2025), yet attendance held at 1,585 (94% of last year) and average attendance rose from 35 to 36 per event.

44
EVENTS
49 in FY2025
▪ 10% fewer

1,585
ATTENDEES
94% of FY2025 attendance

36
AVERAGE ATTENDANCE
35 per event in FY2025

STRONGER MEMBER ENGAGEMENT

1,307
MEMBER ATTENDANCES
20% growth reported

82.5%
OF ALL ATTENDEES
Up from 64.2% in FY2025



my business
- Chapters
- Training
- ASK

Cape Chamber
OF COMMERCE AND INDUSTRY

Business **Training**

ENTERPRISE DEVELOPMENT SUPPORT

Our **training partners provide skill-building content** aligned with Industry Continuous Professional Development (CPD) programmes.

FY2026 • July 2025 - June 2026

127
WEBINARS
134 in FY2025
• 5% fewer

1,374
ATTENDEES
1,022 in FY2025
• 34% increase

+34%
ATTENDANCE
Stronger participation with fewer webinars

Connects members to persons who can help improve their identified business priorities

- Learning
- Networking
- Awareness of opportunities
- Information & Referrals



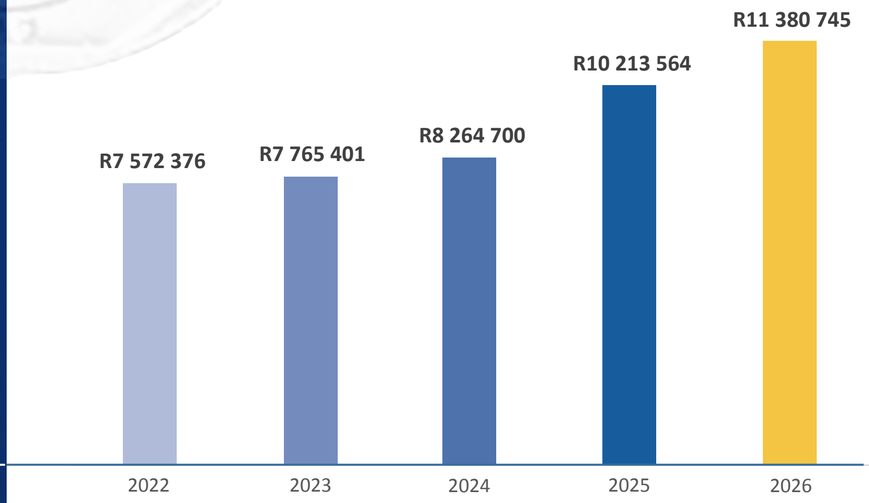
Cape Chamber
OF COMMERCE AND INDUSTRY

Certificates of Origin



Certification revenue grew by 11.4% to R11.4 million and continues to be the Chamber's largest revenue stream.

Growth was driven by increased export volumes and new certification clients. Certification revenue has grown by 50% over the past five years.





Who we are

The Cape Chamber of Commerce and Industry is an independent member-based business organisation. Our purpose is to strengthen the conditions in which business and society can prosper

Cape Chamber
OF COMMERCE AND INDUSTRY

Who is the **Cape Chamber?**

Cape Chamber
OF COMMERCE AND INDUSTRY

THE REGIONAL FOOTPRINT (WHO WE REPRESENT)

A vibrant business community that supports the growth of a sustainable Western Cape economy.

We mobilise stakeholders to shape a better future, and make it easier for business to succeed.

Our robust superstructure of Industry Sector Committees, Business Environment Portfolio Committees, and Chapters covers the broad spectrum of the business landscape, giving effect to stakeholder engagement.

Our **Network** of **Industry Networks**

120 000+
ENTERPRISES

with a **combined turnover**

R1.3 Trillion
TURNOVER

Industry Sector PCs

1. Real estate & Construction
2. Food & Beverage (manufacturing)
3. Tourism & Hospitality
4. Ocean economy
5. Agriculture
6. Manufacturing:
   - Metal
   - Textile
   - Plastics
   - Furniture
7. Transport & related
   - Passenger
   - Freight
8. Energy supply
9. Telecoms & ICT
10. Wholesale & Retail
11. Business services
12. Finance & Insurance
13. Education
14. Health & Social services
15. Design & Creative Industries
16. Non-profits

Chapters (Places)

- Athlone
- Cape Coast
- Cape Town Central
- Helderberg
- Mitchells Plain
- South Peninsula
- Tygerberg
- Winelands
- Khayelitsha
- Phillippi East Ind.

Business Environment Portfolio Committees:

- **Public Institution efficacy**
  - Economic & Development policies
  - Public investment efficacy
  - Service delivery, red-tape
  - Governance
  - Public institution performance
  - Public sector reforms
- **Infrastructure efficacy**
  - Transport & logistics (eco-systems)
  - Energy (eco-systems)
  - Water & Sanitation (eco-systems)
  - ICT (eco-systems)
- **ICT adoption efficacy**
- **Health** (eco-system) **efficacy**
- **Skills development** (eco-system) **efficacy**
- **Labour market efficacy**
- **Product market efficacy**
- **Financial system efficacy**
- **Business dynamism**
  - Learn & adapt fast to compete
  - Technology adoption
  - Clustering eco-systems
  - BDS eco-systems
- **Innovation capability**
  - Product-, process- innovation
  - Business model innovation
  - Innovation support eco-system
  - Sustainability support eco-systems

Membership

TAILORED MEMBERSHIP TIERS

The Chamber's membership framework is built on understanding enterprise needs and connecting members directly to relevant expertise, networks, and growth opportunities. Ranging from our newly introduced NPO tier through to Connect, Plus, Prime, and Premium, our tiered structure offers tailored levels of participation while mobilising collective action to strengthen the Western Cape economy.

NPO

- Chapter events and networking opportunities - paid attendance
- Discounted training at member rates
- Enterprise Development Hub and free micro-courses
- Member directory listing and access
- Chamber communications and business-environment insights
- Access to ASK (Ask Someone who Knows) for queries

Connect

- Chapter events and networking opportunities - free
- Discounted training at member rates
- Enterprise Development Hub and free micro-courses
- Member directory listing and access
- Chamber communications and business-environment insights
- Access to ASK for business queries
- Discounts on export certifications and Certificates of Origin

Plus

All Connect benefits, plus:

- Support with local and precinct business-environment challenges
- Participation in Lead Firm Consensus initiatives to address shared local priorities
- Escalation of port-related business challenges through the Port Liaison Forum
- Event sponsorship opportunities; subject to separate arrangements
- Bulk discounts on in-house training

Prime

All Plus benefits, plus:

- Direct engagement opportunities with public-sector leaders
- Leadership engagements across provincial government, municipalities, industry associations and universities
- Participation in the Systemic Dialogue Network to address shared business barriers
- Priority consideration for relevant foreign-delegation engagements

Premium

All Prime benefits, plus:

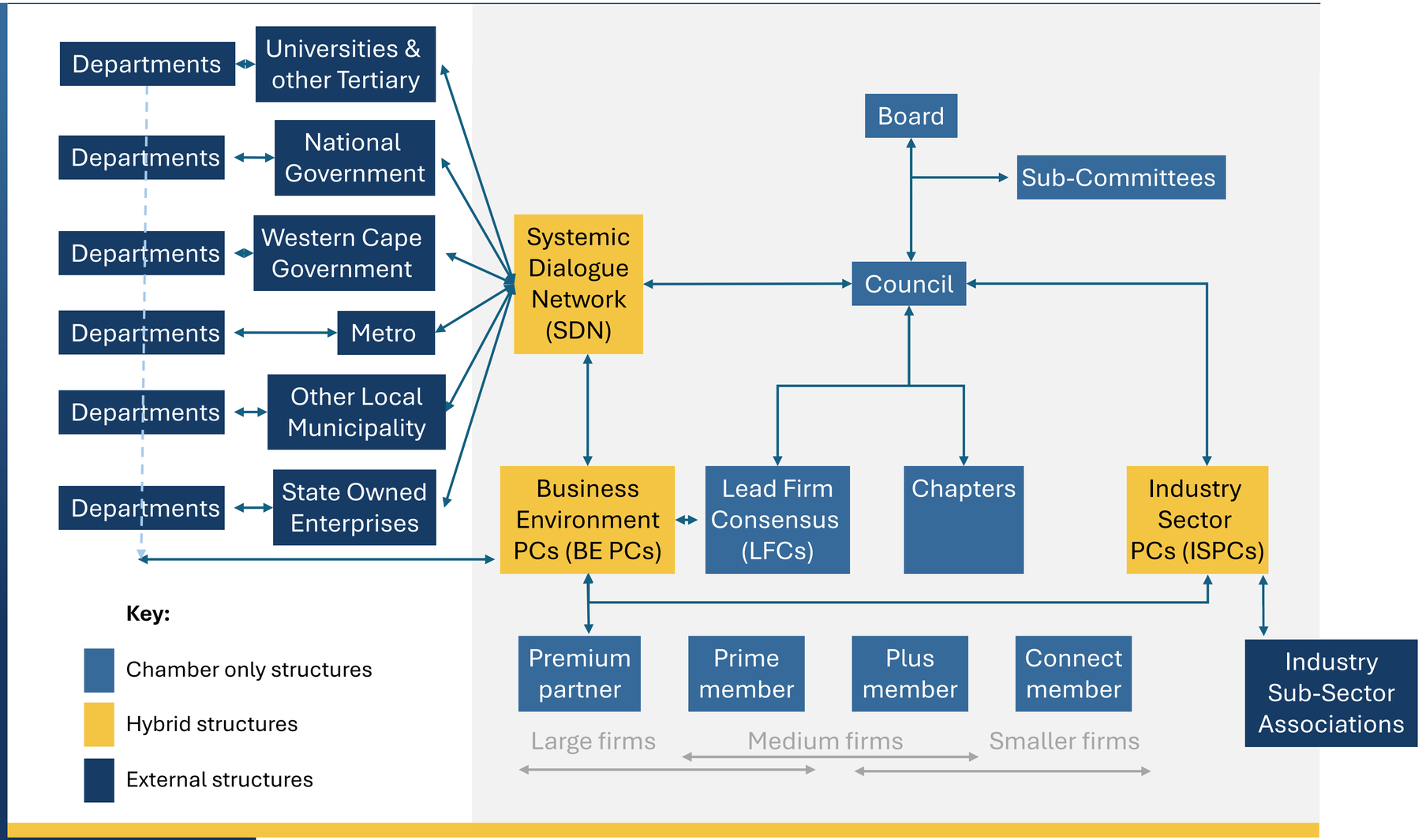
- Direct access to the Chamber CEO
- Dedicated strategic support tailored to your organisation's priorities
- Facilitated stakeholder introductions aligned with mutually agreed objectives
- Support for cluster initiatives that advance shared economic opportunities
- Priority invitations to relevant strategic engagements

Cape Chamber **Organisation Structure**

THE PARTNERSHIP ECOSYSTEM

STRUCTURED DIALOGUE CHANNELS ESTABLISHED WITH KEY EXTERNAL PARTNERS

A process of co-creation rather than adversarial debate, enables structural change as an opportunity rather than a threat.



Cape Chamber
OF COMMERCE AND INDUSTRY

Network of Industry Networks

The Cape Chamber of Commerce and Industry strengthened its engagement with industry associations and sector leaders, reinforcing its role in representing business interests, facilitating collaboration and addressing challenges affecting the Western Cape economy.



Cape Chamber
OF COMMERCE AND INDUSTRY

AGRI WES-KAAP • WESTERN CAPE • IKAPA

CEFA
CAPE ENGINEERS & FOUNDERS ASSOCIATION

CFMA
CAPE FURNITURE MANUFACTURERS' ASSOCIATION

CAPEBPO
FROM CAPE TOWN TO THE WORLD

sassda
southern africa stainless steel development association

FEDHASA
Federated Hospitality Association Of Southern Africa

FishSA

FASA
THE FRANCHISE ASSOCIATION OF SOUTH AFRICA

ICPA
INDEPENDENT COMMUNITY PHARMACY ASSOCIATION
Staying Independent, Together

Plastics | SA

ptSA
Production Technologies Association of South Africa

RMI

RFA

saaff

SAOGA
SOUTH AFRICAN OIL & GAS ALLIANCE

WCPDF
WESTERN CAPE PROPERTY DEVELOPMENT FORUM

SABOA
Southern African Bus Operators Association
voice of the bus & coach industry

INDEPENDENT PRODUCERS ORGANISATION

saasoa
SOUTH AFRICAN ASSOCIATION OF SHIP OPERATORS AND AGENTS

blue cape
supporting the ocean economy

the CRAFT + DESIGN INSTITUTE
non profit company

SANTACO
THE ENGINE BEHIND THE NATION

consumer goods council of south africa
Helping members trade better.

UMU AFRICA

ksa
The Kitchen Specialists ASSOCIATION

Southern African Botanical Products Association

NCRF The National Clothing Retail Federation of South Africa

SASFED
The South African Screen Federation

MBA MASTER BUILDERS ASSOCIATION WESTERN CAPE
EST. 1891

SOUTH AFRICAN APPAREL ASSOCIATION

NPO Portfolio

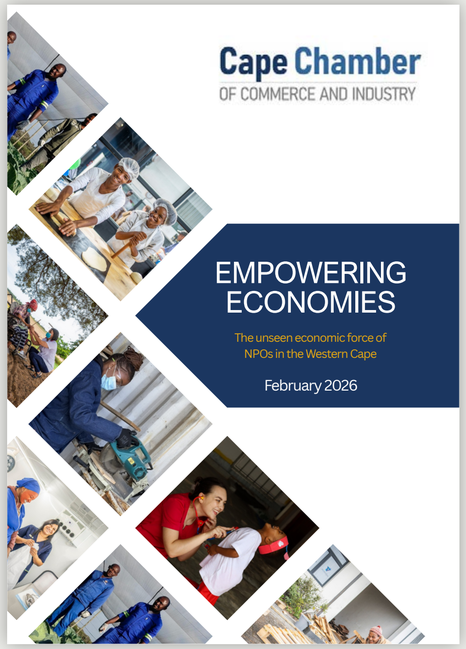
BEYOND THE SOCIAL MISSION

Marking a strategic milestone this year, the Chamber launched its dedicated NPO Portfolio Committee, complemented by a new NPO membership category introduced in April – accelerating active sector participation to 39 member organisations.

Landmark Economic Research: Addressing the historical undervaluation of the sector, the Chamber partnered with Henley Business School Africa to publish the landmark research report, Empowering Economies: The unseen economic force of NPOs in the Western Cape (February 2026).

The report provides credible data proving the sector's large footprint: surveying 361 organisations representing R1.49 billion in combined annual income and a formal workforce of over 21,300 people.

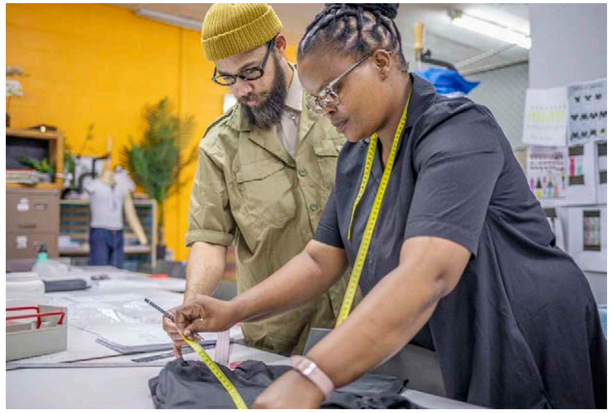
Cape Chamber
OF COMMERCE AND INDUSTRY





Recommendations for Business and NPOs to engage from Henley Business school research report

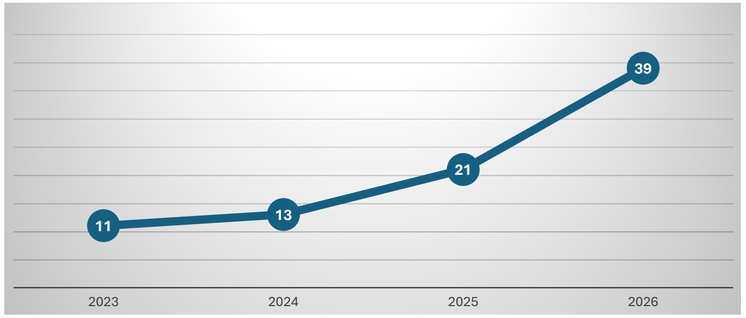
- Partner for crisis interventions
- Skills dev, child/youth dev and nutrition security
- Mutual training initiatives
- NPO boards
- Skills based employee volunteering
- Work readiness and vocational skills (Local talent pipelines)
- Procurement (supply chains)



Winner of cape chamber 2026 innovation award.
Photo credit: Taking Care of Business NPC

MEMBERSHIP GROWTH CHART

NPO Membership category introduced in April



Board of Directors

Cape Chamber
OF COMMERCE AND INDUSTRY

The Board serves as the Chamber's highest governing authority, providing strategic direction, oversight and leadership to ensure that the organisation operates effectively and in the best interests of its members.

THE BOARD'S KEY RESPONSIBILITIES

Strategic direction: Set the Chamber's strategy and oversee its implementation.

Financial oversight: Monitor financial performance and ensure responsible management of resources.

Governance and compliance: Approve policies and ensure legal compliance, accountability and sound governance.

Performance management: Oversee the performance of the CEO, senior management and Board Committees.

Risk management: Monitor risks, internal controls and compliance.

Leadership and succession: Oversee Board appointments, succession planning and performance reviews.

Committee oversight: Establish and oversee Portfolio Committees and Chapters.

Protecting members' interests: Make decisions in the best interests of the Chamber and its members.



JACQUES MOOLMAN
President
Southern Sun - The Cullinan



DERRYN BRIGG
Deputy President
Derryn Brigg Consulting
(until November 2025)



CHRISTIAAN VORSTER
Honorary Treasurer
SAICA



LOYISO NGQWEMLA
Deputy President
TooMuchWifi
(From December 2025)



YOLISA MLUNGWANA
Board Director
ABSA



TILMAN VON ZUKOWSKI
Board Director
Hampshire Independent Advisors
(Until November 2025)



JUSTIN BARNES
Board Director
BMA



THANDI MABENA
Board Director
Thandi Consulting and Trading (Pty) Ltd



EUGENE CLOETE
Board Director
Cape Higher Education Consortium



NOLUTHANDO PAMA
Board Director
MTN South Africa
(Until October 2025)



ANINE PHEIFFER
Board Director
Gold Youth Development Agency



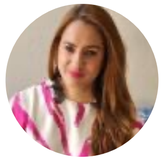
JOHN LAWSON
Board Director
Cape Chamber



JENNIFER REDDY
Board Director
Morar Incorporated

Chapter Leaders

Cape Town Central



SHIREEN ONIA
Chairperson

Cape Coast



DAVID ZIMMERMAN
Chairperson
SearchKings Africa



ANIKA NELL
Vice-Chairperson
Stripform Packaging

Athlone & Cape Flats



RABIA ACHMAT
Chairperson
R Achmat Attorneys



SHAMEEZ MOHAMED
Vice-Chairperson
ACG Architects (Pty) Ltd

Mitchells Plain



SURAYA WILLIAMS
Vice-Chairperson
Design26 Foundation

Khayelitsha



LOYISO NGQWEMLA
Chairperson
TooMuchWifi

Tygerberg



CARL HANCOCKS
Chairperson
Ceravoid



ILANA STEYN
Vice-Chairperson
Company Partners

Winelands



CHARLES WYETH
Chairperson
Heineken Beverages



RICHARD VON HOESSLIN
Vice-Chairperson
GVH Landscapes

Helderberg



ANGELIQUE MENDOZA
Chairperson
Express Employment Professionals SA



DAVID-JOHN WAYNE-BAILEY
Vice-Chairperson
Big Beard Web Solutions

South Peninsula



DR FARHANA PARUK
Chairperson
UVU Africa



CARMEN GAMIELDIEN
Vice-Chairperson
Meraki Property Solutions (Pty) Ltd

Cape Chamber
OF COMMERCE AND INDUSTRY

Industry **Sector Leaders**

Tourism and Hospitality



LEE-ANNE SINGER
Chairperson
FEDHASA



LESEGO MAJATLADI
Vice-Chairperson
FEDHASA

Agriculture



JANNIE STRYDOM
Chairperson
Agri Western Cape



VILLIERS LOUBSER
Vice-Chairperson
Agri Western Cape

Non-Profits



DEE MOSKOFF
Chairperson
Pendulum Consult



PETRINA PAKOE
Vice-Chairperson
Peninsula School Feeding Association

Real Estate and Construction



JEREMY WILEY
Chairperson
WCPDF



BAFIKILIE BONKE SIMELANE
Vice-Chairperson
WCPDF

Manufacturing (Furniture)



JOHANN CLAASEN
Chairperson
CFMA



JEROME MAUSLING
Vice-Chairperson
CFMA

Transport and Related (Passenger)



BESUTHU NDUNGANE
Chairperson
SANTACO WC



NAZEEM DOLLIE
Vice-Chairperson
SABOA

Manufacturing (Plastic)



ANTON HANEKOM
Chairperson
Plastics SA



KARL LAMBRECHT
Vice-Chairperson
Polyoak Packaging

Manufacturing (Metal)



BOB WILLIAMSON
Chairperson
PTSA



MICHEL BASSON
Vice-Chairperson
SASSDA

Health and Social Services



MEHBOOB CASSIM
Chairperson
Independent Community Pharmacy Association

Design and Creative Industries



KOBEDI POKANE
Chairperson
IPO



VLOKKIE GORDON
Vice-Chairperson
IPO

Energy Supply



ADRIAN STRYDOM
Chairperson
SAOGA

Wholesale and Retail



FREDDY MAKGATO
Chairperson
FASA



ENRICO PHILLIPS
Vice-Chairperson
RMI

Ocean Economy



LOYISO PHANTSHWA
Chairperson
FishSA



VANESSA DAVIDSON
Vice-Chairperson
BlueCape

Transport and Related (Freight)



MEGAN GOBEY
Chairperson
SAASOA

Cape Chamber
OF COMMERCE AND INDUSTRY

Business Environment Portfolio Committee Leaders

Public Institutions



RAE WOLPE
Chairperson
Impact Economix



ANDREW DONALDSON
Vice-Chairperson
University of Cape Town

Infrastructure



PETER HAYLETT
Chairperson
Peter Haylett Associates



GERHARD HITGE
Vice-Chairperson

Skills Development



STAN DU PLESSIS
Chairperson
STADIO Higher Education



HENRI MAFOUMBA
Vice-Chairperson
Northlink College

Product Market



ERIC LEONG SON
Chairperson
Chairperson until mid-February 2026
Heineken Beverages



TERRY GALE
Vice-Chairperson
Exporters Club WC

ICT Adoption



WALDI WEPENER
Chairperson
Vodacom



OWEN FRANCIS
Vice-Chairperson
Acorn Technology (Pty) Ltd

Labour Market



MICHAEL BAGRAIM
Chairperson
Bagraims Attorneys



THANDI MABENA
Vice-Chairperson
Thandi Consulting and Trading

Innovation Capability



PROF. EUGENE CLOETE
Chairperson
Cape Higher Education Consortium



RAVINI MOODLEY
Vice-Chairperson
INNOVUS
Stellenbosch University

Financial System



YOLISA MLUNGWANA
Chairperson
ABSA

Health



MEHBOOB CASSIM
Chairperson
ICPA

Cape Chamber
OF COMMERCE AND INDUSTRY

Executive Leadership Organisational Structure

THE INTERNAL ENGINE

The executive team consisting of employees of the Chamber ensure that member structures can execute their respective leadership functions, and that member services provision continuously improves.



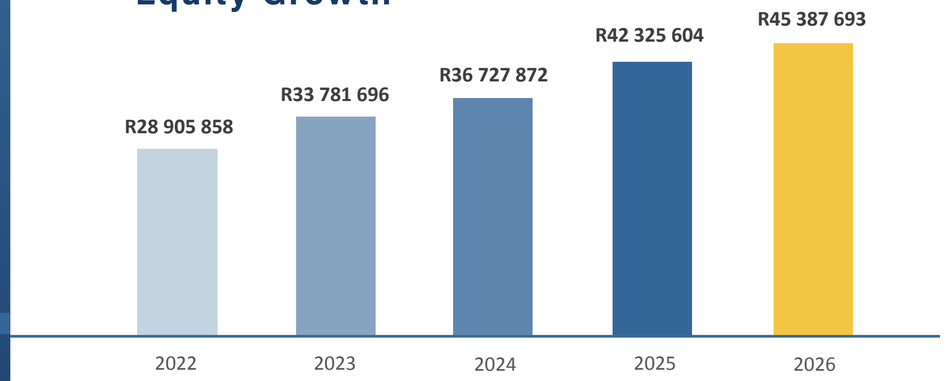
Finances

GOVERNANCE AND OVERSIGHT

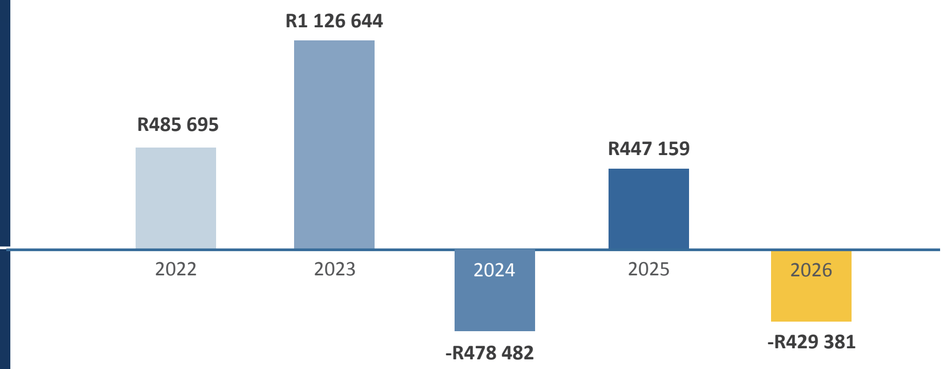
The Chamber continued to strengthen its financial foundation, with equity growing to R45.4 million.

The year closed with a nett deficit of R429k, a significant improvement on the budgeted deficit of R2.5 million, and equity increased by 7.2% (2025: R42.3 million). Over the past five years equity has grown by 57%, reflecting the Board's prudent stewardship of the Chamber's reserves and its commitment to long-term financial sustainability.

Equity Growth



Nett Profit / (Loss) by year



Cape Chamber
OF COMMERCE AND INDUSTRY

The Chamber outperformed its budget, closing the year with a operating deficit of R949k against a budgeted deficit of R2.5 million.

Profit and **Loss**

Revenue grew by 13.7% to R19.2 million, the highest level in five years, and investment income rose by 21% to R520k. This strong performance more than offset higher operating expenses of R18.5 million, improving the result by R2.1 million against budget and reflecting the Chamber's sound financial management.

	2022	2023	2024	2025	2026
Revenue *	R15 697 836	R17 264 870	R14 225 297	R16 903 110	R19 217 787
Total Cost of Sales **	R-	R3 486 884	R1 522 765	R1 541 690	R1 620 275
Gross Profit	R15 697 836	R13 777 986	R12 702 532	R15 361 420	R17 597 512
Total Operating Expenses	R15 562 231	R12 999 322	R13 590 311	R15 342 945	R18 547 010
Operating Profit / (Loss)	**R135 605**	**R778 664**	**-R887 779**	**R18 475**	**-R949 498**
Investment Revenue	R350 090	R347 980	R409 297	R428 684	R520 117
Nett Profit / (Loss)	**R485 695**	**R1 126 644**	**-R478 482**	**R447 159**	**-R429 381**

* Includes other income

** Separate Cost of Sales disclosure implemeted from 2023

Total assets grew by 10% to R49.5 million, and a strong equity base enables continued investment in initiatives that increase value to members.

Statement of Financial Position

Cash on hand more than doubled to R3.8 million, while liabilities remain low at only 8% of total assets. This gives the Chamber a solid, well-funded and flexible financial position going into the new year.

	2022	2023	2024	2025	2026
Assets					
Bank	R2 611 670	R805 085	R1 346 818	R1 761 589	R3 791 998
Current Assets	R274 340	R2 221 698	R472 362	R688 431	R419 779
Fixed Assets	R258 393	R273 993	R232 268	R218 598	R210 469
Non-current Assets	R29 311 533	R33 975 598	R36 803 394	R42 330 513	R45 055 370
Total Assets	**R32 455 936**	**R37 276 374**	**R38 854 842**	**R44 999 131**	**R49 477 616**
Total Liabilities	R3 550 078	R3 494 678	R2 126 970	R2 673 527	R4 089 923
Equity	**R28 905 858**	**R33 781 696**	**R36 727 872**	**R42 325 604**	**R45 387 693**

Sponsors

Cape Chamber
OF COMMERCE AND INDUSTRY





























































We greatly appreciate our activity sponsors, augmenting our ability to add substantial value