

2024 | 25 Annual Report

JULY - JUNE



Cape Chamber
OF COMMERCE AND INDUSTRY



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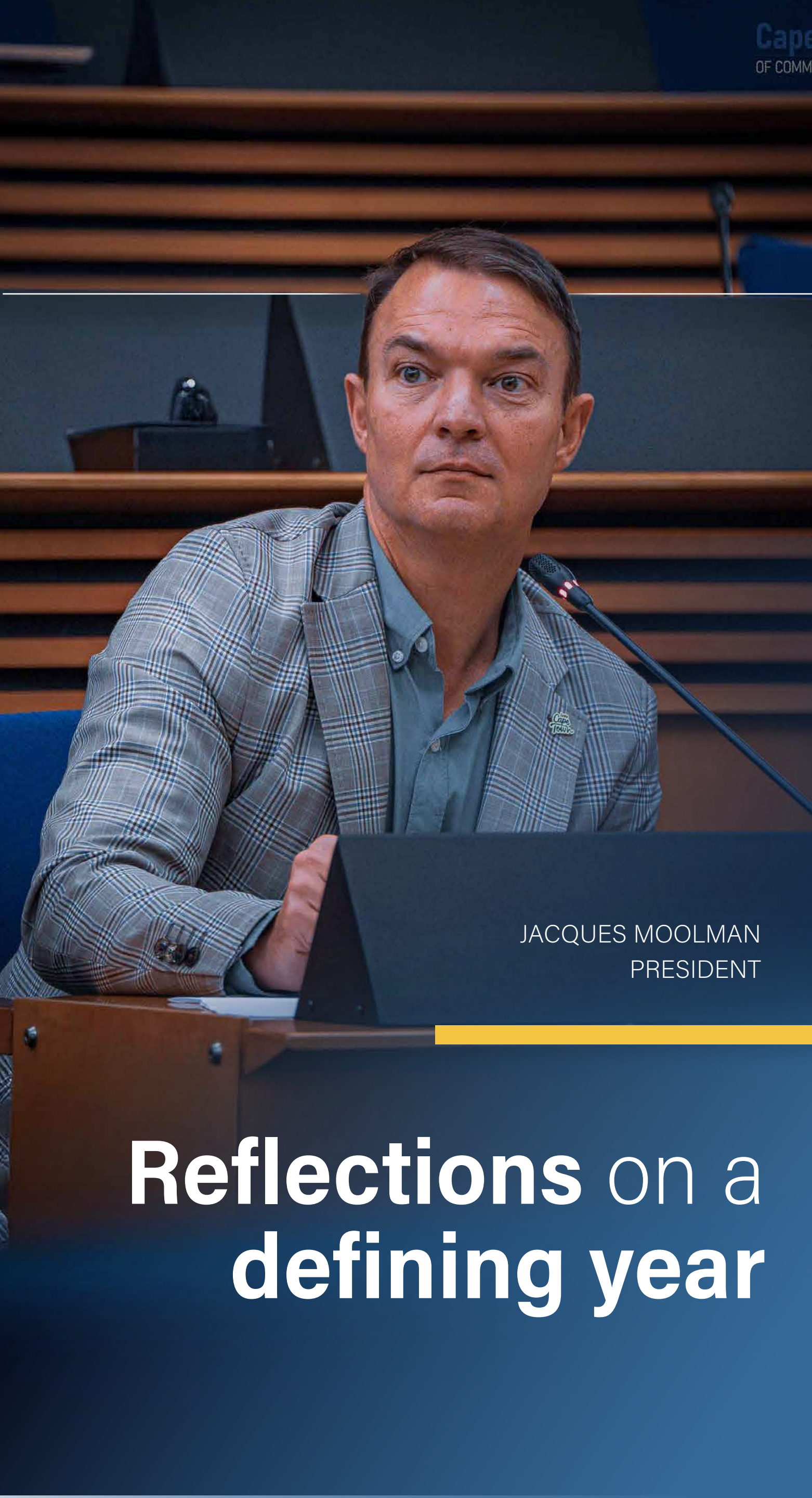
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JACQUES MOOLMAN
PRESIDENT

Reflections on a defining year



If there was a defining moment of the past financial year, it came right at the end, inside the Cape Town City Hall, when pioneers of catalytic innovation – innovation that systemically propels industry growth in the Western Cape – were recognised and celebrated. Bright minds with bright ideas took centre stage on a night offering a glimpse of a brighter future. They came from the private sector, the public sector, universities, non-profit sector and organised business – all champions getting the attention they deserve.

When these awardees finished speaking, the applause was thunderous, echoing through an audience filled with leaders from academia, government, and business. It was a celebration of innovation, courage, and achievement, all coming together in one inspiring moment.

Every awardee from both the The Western Cape Economy Innovation Awards and the Cape Chamber Academic Innovation Awards represents more than personal success. Their recognition reflects the Chamber's ongoing work to highlight and promote regional excellence. Just as we speak up about economic challenges, we must also take time to celebrate when things go right. That balance has defined this past year, and it is why I was proud to join in the warm applause inside the City Hall.

The Chamber continues to pursue its mission of fostering a better business future. To do this effectively, we have adapted how we work. The traditional Council meetings have been reshaped into two focused forums: the Systemic Dialogue Network (SDN), created to bring together partners to address systemic barriers to growth; and the Council Governance Meeting (CGM), focused on oversight and accountability. Both have delivered meaningful results, directly supporting our overall strategy.

Another key step has been the introduction of Lead Firm Consensus (LFCs): collaborative platforms that align leading companies around shared goals to strengthen local business precincts.

The early success of the Philippi LFC shows what can be achieved when business leaders work together towards common outcomes. We have also continued to grow and connect our industry networks, enabling us to tackle shared challenges, encourage new thinking, and share practical solutions. These connections have been built and deepened through meetings, forums, events, and workshops across the province.

I want to express my sincere thanks to our dedicated volunteers, the Board, Council, Chapters, Industry Sectors, Business Environment Portfolio Committees and Lead Firm Consensus members. You give your time and expertise freely, united by a vision of building a stronger business community.

In particular, I would like to thank Board members Christiaan Vorster for finalising the new pricing strategy; Tilman von Zukovski for his work on our investment strategy; Eugene Cloete for facilitating closer cooperation with universities; Derryn Brigg for leading the updating of the Chamber Constitution; and Justin Barnes for thought leadership on Industrial competitiveness.

My appreciation also goes to our CEO, John Lawson and the entire Chamber management team for a combined effort encompassing ideation, strategy, planning, implementation, rapid learning and adaptation. With John at the helm, they have accomplished so much more than what they set out to do at the beginning of the year.

To our members, your active participation and belief in the Chamber's work make it possible to deliver value, strengthen our collective voice, and help shape a more resilient and productive business landscape.

I am honoured to have been entrusted with this role, and I look forward to seeing the Chamber's continued contribution to sustainable growth of the Western Cape economy.



JOHN LAWSON – CEO

We exist to serve you, our members and society. With limited financial resources, we mobilise collective action to unlock opportunities and reduce impediments to growth.

The Chamber team can take pride in another year of notable achievements, culminating in the spectacular Western Cape Economy Innovation Awards. This highlight clearly demonstrated our ability to rally the WC economic ecosystem stakeholders around good ideas.

Over the past year, the Chamber has strengthened our member offering. We have enlarged the scale of these benefits and improved the way they can be accessed. This year also marked a pivotal shift in the Chamber membership model. Rather than price membership according to employee numbers, we now offer four packages of differentiated value. Members can buy what they need. Our marketing efforts need to step up to ensure that all members and stakeholders properly understand this richer new set of available opportunities.

In January 2023 (see picture) we seeded the idea that the private sector can solve many Government failures. Almost three years later, we now hear this sentiment echoed by leaders across the public and private sectors, as well as academia. Today there is no more loadshedding and Cape Town port performance is greatly enhanced. In addition, private sector know-how and capacity is actively engaged on a much larger scale to help turn the tide on public sector failure. This is hugely satisfying progress. We thank all the champions driving these positive changes. There is renewed hope.

Our innovation drive this year focused on making the Chamber more relevant for larger established businesses. They have little need for the traditional Chamber Chapter and training service offerings.



Of more interest to them are new market opportunities (e.g. our Taxi Cluster) and collective lobbying to reduce the key impediments to business growth. We have repeatedly proven our ability to get the right decision makers in the room, and to shift thinking.

We now have systemic and structured cooperation dialogues with the City of Cape Town, WC Government Departments, SAPS and other public sector institutions. These smarter dialogue processes have led to improved responses from our public sector partners. The need to make media statements, as an alternative to dialogue, has proportionally reduced. In order to dialogue more effectively, it was necessary to adapt Council structures, activities and processes. The Chamber Constitution now needs to be updated accordingly, to allow structure to follow strategy more easily.

In October 2024 the Chamber partnered with SANTACO WC to form the WC Taxi Industry Cluster. The aim is to use supply and demand principles to reduce costs for taxi owners, while also improving driver behaviour and commuter safety. Suppliers benefit from increased scale of opportunities; Cluster members benefit from increased bargaining power. In this instance, the Cluster involves

Cape Chamber

OF COMMERCE AND INDUSTRY

16 000 vehicles, earning in the order of R5,8bn p.a from the daily transport of 1 million customers. Together we identified solutions with potential benefits exceeding R100m.

Sadly, implementation was delayed by industry violence, but we hope to proceed once disputes are settled.

We have also strengthened our small business offerings. Dedicated Chapter leaders held 49 events, a 36% increase year on year. Training event participation increased by 28%.

Led by our FM, the Chamber's young Certification team excelled, securing 103 new clients. Certification revenues increased by 24% on the back of a good agriculture export season.

As expected, our well-run Financial Services team secured another clean audit.

I would like to thank our Board for their excellent guidance, and our Council leaders for being the backbone of our Network of Industry Networks. They centre our communities of interest, drive their portfolio agendas, and provide leadership at various events.

I am deeply grateful and proud of our Chamber executive team who *make what seems impossible* at times, a reality when needed. Every year we do this better.

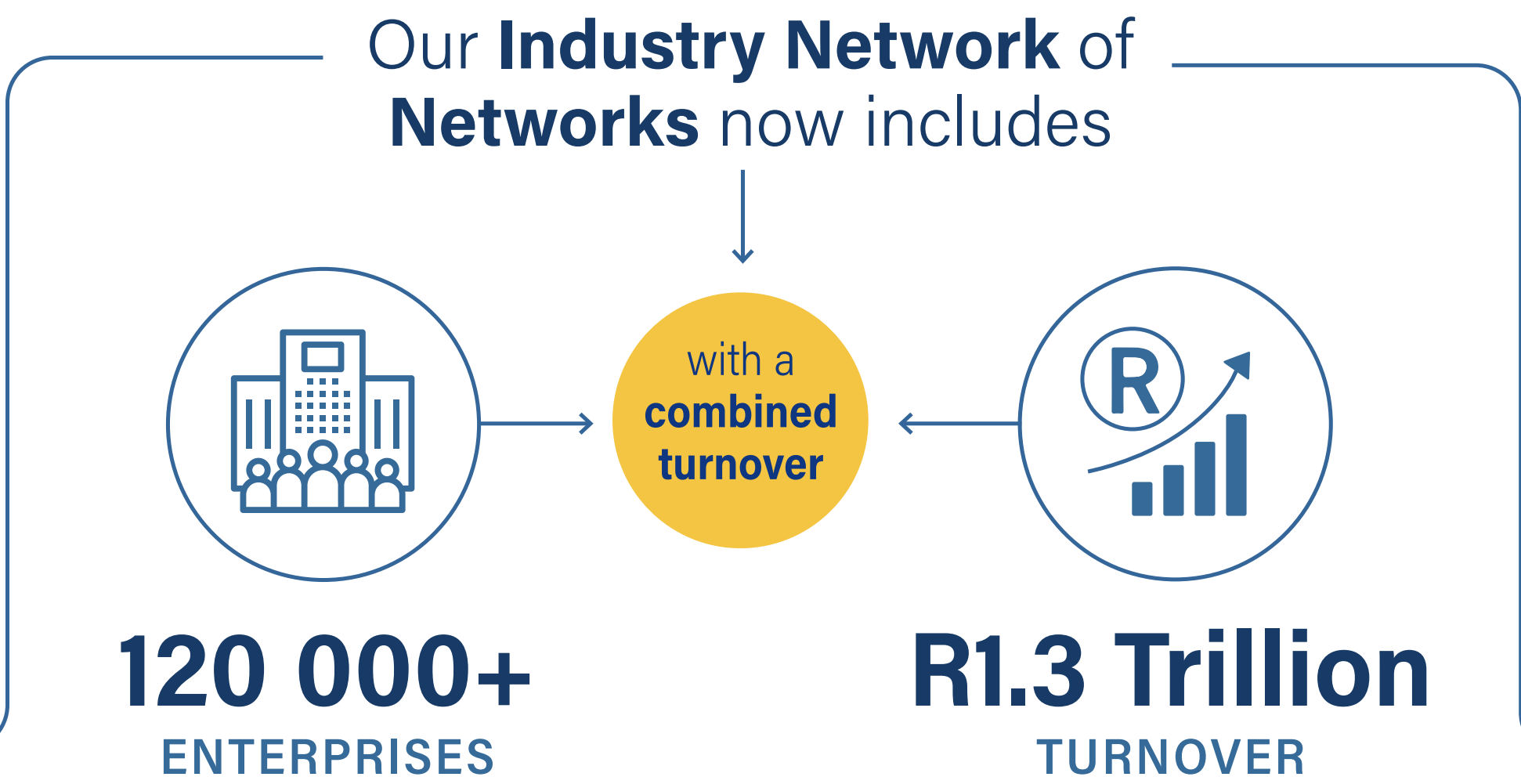
Let us all continue this journey to strengthen our collective ability to shape a better future.



Who is the Cape Chamber?

A vibrant business community that supports the growth of a sustainable Western Cape economy.

We mobilise stakeholders to shape a better future, and make it easier for business to succeed.



- Industry Sector PCs**
1. Real estate & Construction
 2. Food & Beverage (manufacturing)
 3. Tourism & Hospitality
 4. Ocean economy
 5. Agriculture
 6. Manufacturing:
 - Metal
 - Textile
 - Plastics
 - Furniture
 7. Transport & related
 - Passenger
 - Freight
 8. Energy supply
 9. Telecoms & ICT
 10. Wholesale & Retail
 11. Business services
 12. Finance & Insurance
 13. Education
 14. Health & Social services
 15. Design & Creative Industries
 16. Non-profits
- Chapters (Places)**
- Athlone
 - Cape Coast
 - Cape Town Central
 - Helderberg
 - Mitchells Plain
 - South Peninsula
 - Tygerberg
 - Winelands
 - Khayelitsha
 - Phillipi East Ind.

**Business Environment
Portfolio Committees:**

- **Public Institution efficacy**
 - Economic & Development policies
 - Public investment efficacy
 - Service delivery, red-tape
 - Governance
 - Public institution performance
 - Public sector reforms
- **Infrastructure efficacy**
 - Transport & logistics (eco-systems)
 - Energy (eco-systems)
 - Water & Sanitation (eco-systems)
 - ICT (eco-systems)
- **ICT adoption efficacy**
- **Health (eco-system) efficacy**
- **Skills development (eco-system) efficacy**
- **Labour market efficacy**
- **Product market efficacy**
- **Financial system efficacy**
- **Business dynamism**
 - Learn & adapt fast to compete
 - Technology adoption
 - Clustering eco-systems
 - BDS eco-systems
- **Innovation capability**
 - Product-, process- innovation
 - Business model innovation
 - Innovation support eco-system
 - Sustainability support eco-systems

Membership

SHIFTED TO VALUE BASED OFFERINGS

This year marked a pivotal shift from a legacy membership model to one driven by tangible value. Members have better choices on what value to derive from membership. The new pricing structure has simultaneously strengthened financial sustainability.

As with all transformational changes, a shock to membership was expected. The result was a small decline in membership but revenue increased by 10,4%. A dedicated membership manager and the new service offerings contributed to faster membership growth in the second half of the year.

Connect

Gain access to:

- Meaningful connections
- Practical business learning
- Exclusive insights

Stay informed on:

- Local opportunities
- Public-sector updates

Resolve business challenges faster

Enjoy:

- Tailored support
- Events and networking opportunities
- Increased visibility to help your business grow
- Discounted training

Plus

Gain access to:

- Knowledge to help your business grow
- Valuable connections
- Dedicated support

Stay informed through:

- Expert insights / Public-sector updates

Overcome business challenges with:

- Tailored guidance
- Local engagement

Enjoy:

- Learning opportunities
- Platforms to showcase your services and strengthen your business

Prime

Gain access to:

- Influence / Practical support
- Opportunities to drive your business forward

Engage directly with:

- Leaders across business, government, labour, and academia.
- Collaborative initiatives that shape solutions and remove barriers to growth

Stay informed through:

- Expert insights / Public-sector updates

Enjoy:

- Exclusive events
- Learning and networking opportunities.
- Tailored guidance to strengthen your operations, unlock opportunities, and amplify your impact

Premium

Gain access to:

- Connections, insights, and support to grow your business
- Opportunities to influence the business environment

Engage directly with:

- CEOs, industry, public-sector and community leaders
- Regional initiatives to influence economic priorities and shape business solutions

Stay informed through:

- Expert briefings
- Practical tools and best-practice learning

Enjoy:

- Platforms to highlight and drive organizational initiatives — ensuring you stay informed, connected, and empowered for growth



EXPANDED RANGE SERVICE OFFERINGS: WHICH OF THESE DO YOU UTILISE?

Offerings		CCCI goals: Improve focal areas			
Product / Service	Purpose	Business Environ ment Competi tiveness	Industry Sector develop ment support	Place develop ment	Enterprise develop ment
Build the institutional cooperation infrastructure		X	X	X	X
Network of Industry Networks	Strengthen economic ecosystem networks, to make it easier to unlock more economic opportunities. Build social cohesion for better cooperation.	X	X	X	X
Systemic competitiveness	More enabling business environment makes it easier for businesses to grow.	X	X	X	
SDN (Systemic Dialogue Network)	Connect best placed persons to reduce key impediments to growth, to improve awareness of better options.	X			
BE improvement initiatives	Explore and pursue identified opportunities to address prioritised issues.	X	X	X	
Industry Innovation Awards	Reward industry catalytic innovation. Articulate clearly what kind of innovation is most needed. Provide role models to emulate.	X	X		
Cluster facilitation*	Mobilise businesses on scale to cooperate and realise collective gains.		X		
LFCs (Lead Firm Consensus: Precincts)	Connect LFC members to best-placed persons able to reduce key precinct (and/or) sector impediments to growth & increased private sector investment.	X	X	X	
Enterprise development	Enterprises learn faster. Find new partners to unlock opportunities.				X
Chapters	Connect enterprises to build networks that can unlock more opportunities. Enable SMEs to understand the support & business environment better.			X	X
Business Training	Make it easier for enterprises to access the quality training needed.				X
Information & Referrals	Information requests from members for advice on who best to engage with to address their particular needs.	X	X	X	X
Awareness	Remain informed about the business environment opportunities & threats.	X	X	X	X
Weekly newsletter (Business Today)	Members and non-members are kept informed about Chamber activities, progress, and business environment opportunities and threats.	X	X	X	X
Media releases	Improve broad-based & public sector awareness of smarter options to grow the economy inclusively.	X	X	X	X
Social Media	Promote success stories. Provide role models to emulate.	X	X	X	X
Industry Events Calendar	Make it easy for members to find which relevant business events are available, when, where & book.	X	X	X	X
Certification	Issue certification of origin certificates with efficacy.		X		

Chapters

BUILDING A NETWORK AND ADDRESSING
IMPEDIMENTS IN DIFFERENT PLACES

July 24 - June 25

49 Events

36% Increase

Chapter leaders made a significant
contribution to strengthen the network
whilst addressing some of the key economic
challenges within their precincts



Networks of Industry Networks

The Cape Chamber of Commerce and Industry strengthened its role as a unifying force for business through its Network of Industry Networks, a platform designed to foster collaboration across sectors, identify systemic challenges and promote shared solutions for economic growth in the Western Cape.

More than 30 structured engagements were held with industry associations, which introduced the new Council structure and outlined the Chamber's strategic direction. These interactions strengthened cooperation between the Chamber and industry leadership, ensuring that sectoral priorities inform policy and advocacy initiatives.

The NPO Industry Sector Portfolio Committee (ISPC) held a meeting with the Minister of Social Development, **expanding the Chamber's engagement into the social development ecosystem.** The purpose was to explore how business can collaborate more effectively with the non-profit sector to advance inclusive growth and community resilience.

The Network of Industry Networks has evolved into a cohesive platform that amplifies the Chamber's voice, drives practical partnerships, and delivers tangible outcomes that strengthen business growth and resilience across the Western Cape economy.



Business Environment

The Chamber plays a vital role in shaping the Western Cape economic landscape by actively promoting a business growth enabling environment, fostering collaboration, and advocating for policies that support growth and development. Some examples are described to the right.



Business Environment Portfolio Committees:

• Public Institution efficacy

- Public Institution efficacy
- Economic & Development policies
- Public investment efficacy
- Service delivery, red-tape
- Governance
- Public institution performance
- Public sector reforms
- Safety & Security

• Infrastructure efficacy

- Transport & logistics (ecosystems)
- Energy (ecosystems)
- Water & Sanitation (ecosystems)

• ICT (ecosystems)

• Health (ecosystem) efficacy

• Skills development (ecosystem) efficacy

• Labour market efficacy

• Product market efficacy

• Financial system efficacy

• Business dynamism

- Learn & adapt fast to compete
- Technology adoption
- Clustering ecosystems
- BDS ecosystems

• Innovation capability

- Product-, process- innovation
- Business model innovation
- Innovation support ecosystem
- Sustainability support ecosystems

The Chamber conducted the 2024 Business Environment Survey to understand the key impediments to business growth. The findings and recommendations were promoted widely and shared with relevant public sector departments.

Council and premium members engaged in person with the Premier of the Western Cape, Alan Winde, and the Executive Mayor of the City of Cape Town, Geordin Hill-Lewis, to discuss their annual plans and budgets.

Chamber leadership set up a quarterly dialogue with the City Manager and his team. The dialogues included slow building plan approvals, transport, Lead Firm Consensus (LFCs), City Improvement Districts, spatial planning, and safety & security.

The Public Sector PC further strengthened research collaboration with BER and TIPS by mapping existing studies and exploring technological tools for greater insight. The BER was invited to lead the Chamber's economic research portfolio, linking them directly to our industry leaders.

In addition to addressing key policy and regulatory issues, the Public Sector PC commented on the 2025 State of the Nation Address (SONA), thereby contributing to the broader dialogue on national priorities impacting the business community.

Regular monthly Port Liaison Forum (PLF) meetings involving TNPA and industry stakeholders continued to provide a platform to discuss port and related logistics performance to develop a shared understanding about opportunities and threats that require joint action. Topics included the bunkering Industry, the Border Management Authority, ship repair, the Merchant Shipping Bill (2024 Amendments) and National Treasury's Customs and Excise Division.

The Safety & Security PC advanced key initiatives to strengthen crime prevention, such as the Business Against Crime's Eyes & Ears Initiative – a systemic approach for crime response and reporting. Another notable engagement involved the SAPS Western Cape deputy police commissioner, to explore how business could provide technology solutions to crimefighting challenges such as vehicle tracking, surveillance, and rapid response. There is broad appeal for closer collaboration between business and law enforcement.

The Chamber, with DHL as lead sponsor, successfully hosted the Export for Growth Conference which hosted more than 160 SMEs. The event reinforced the Chamber's role in facilitating international trade through informative sessions and strategic networking.

The Labour Market PC initiated discussions on HR processes and a CCMA/BUSA toolkit for future use. The Committee provided input on the National Minimum Wage and reforms for the clothing and retail sectors, and it engaged experts and industry bodies regarding working hours.

The Skills Development PC engaged the WC SETA Cluster to strengthen collaboration with government and sector bodies.

The Innovation PC co-created the Western Cape Economy Innovation Awards, strengthened relationships with universities, and identified strategic opportunities to enhance collaboration by connecting academics with the Cape Chamber Council.

The Financial System PC hosted "Access to Finance" roadshows in Khayelitsha & Helderberg to improve SME access to finance.



The Cape Chamber of Commerce & Industry and the Cape Higher Education Consortium

WESTERN CAPE ECONOMY INNOVATION AWARDS



Awards

Intent:

An inspiring annual event that:

- Promotes understanding of the requirements to shape a growing economy
- Highlights role models whose behaviour stimulates growth
- Establishes a desire for more such behaviour
- Inspires belief in what is possible

Awards:

- 6 x Industry Awards
- 3 x Academia Awards
- 3 x Public Sector Awards
- 2 x Industry Organisation Awards

Western Cape Minibus Taxi Cluster



Various **meetings, workshops** and **private sector partner presentations** throughout the year have **unlocked** the following opportunities for the taxi industry:



Potential
FUEL SAVINGS
R134
Million
Per Annum



Daily
CONNECTIVITY
1.5
Million
daily Western Cape commuters
+ additional potential income



Potential **ASSET**
FINANCE SAVING
R27
Million
Per Annum



Potential to **DOUBLE**
LIFESPAN OF VEHICLE
5-10
Years



Potential
SAVINGS
20%
of **TAXI**
REVENUE LOSSES



Potential
COLLISIONS DECREASE
40% | **28%**
decrease
in **NEAR-**
COLLISIONS | decrease
in **ACTUAL**
COLLISIONS

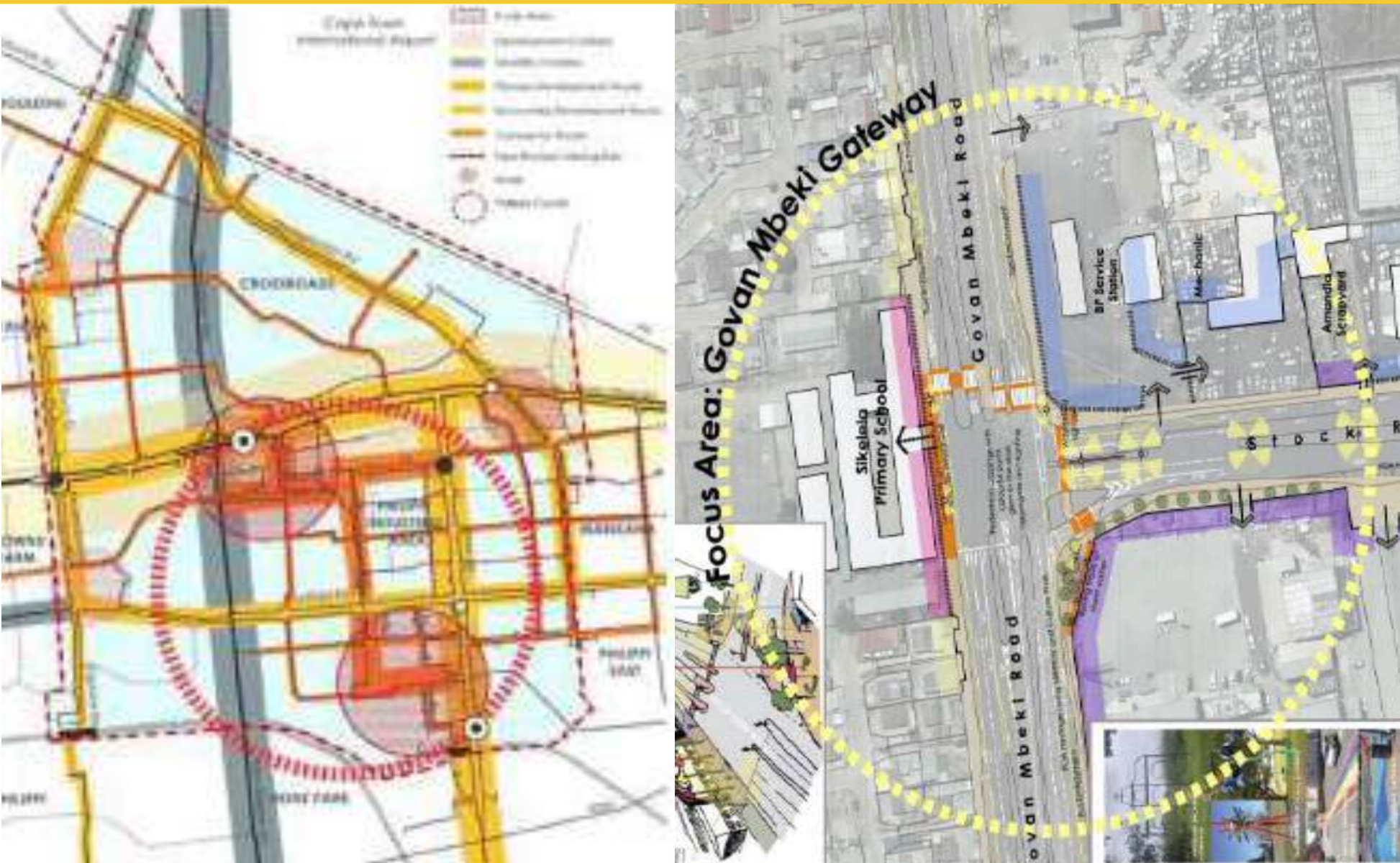


Lead Firm Consensus (LFC)

LFCs enable Precinct level dialogue & cooperation to reduce key impediments to private sector investment & growth

The Philippi East Lead Firm Consensus (LFC) structure has shown significant progress since establishment in November 2024.





"STOCK ROAD AS BOULEVARD" VISION

This LFC is in the process of establishing a City Improvement District (CID) as the governing system to address crime as a priority.

- **Mobilising relevant stakeholders**, including Government, to work together to solve local safety concerns.
- **Championing easy access and well-maintained roads**, starting with Stock Road, to improve safety of staff and customers, and the delivery and collection of stock in the economic hubs where employment is created.
- **Fostering business retention and expansion programmes** – for local firms to express their concerns about issues affecting their business area, and to steer systematic improvement of their local business environment.

An urban development upgrade by the City of Cape Town:

1. Importance of Stock Road in Philippi as a Linear Civic Space linking emerging Town centre, commercial activity and industrial components
2. Activity and Mobility are accommodated
3. The median: Activate/utilize (lighting/ information/ wayfinding/ pedestrian / refuge / @crossings)
4. Tree planting as placemaking
5. Safe Pedestrian environment

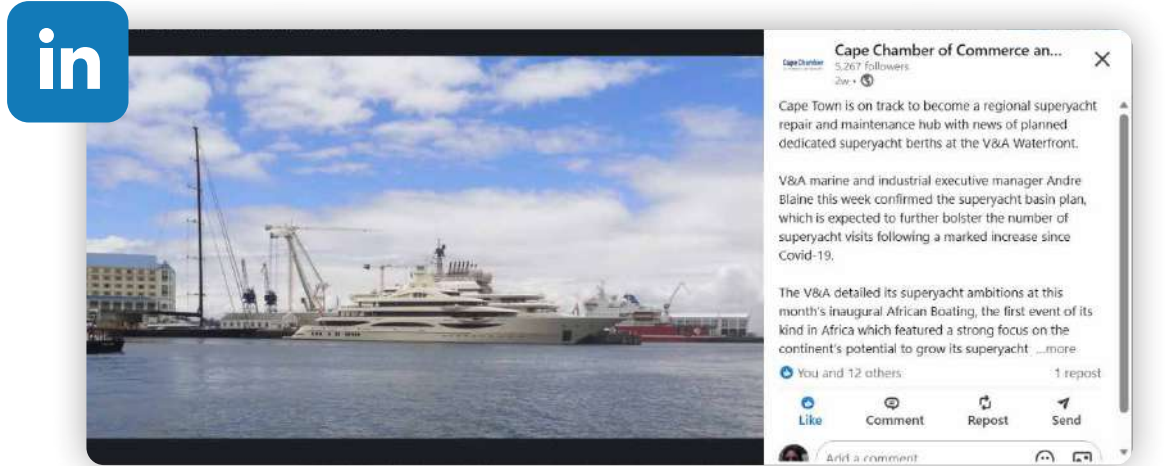
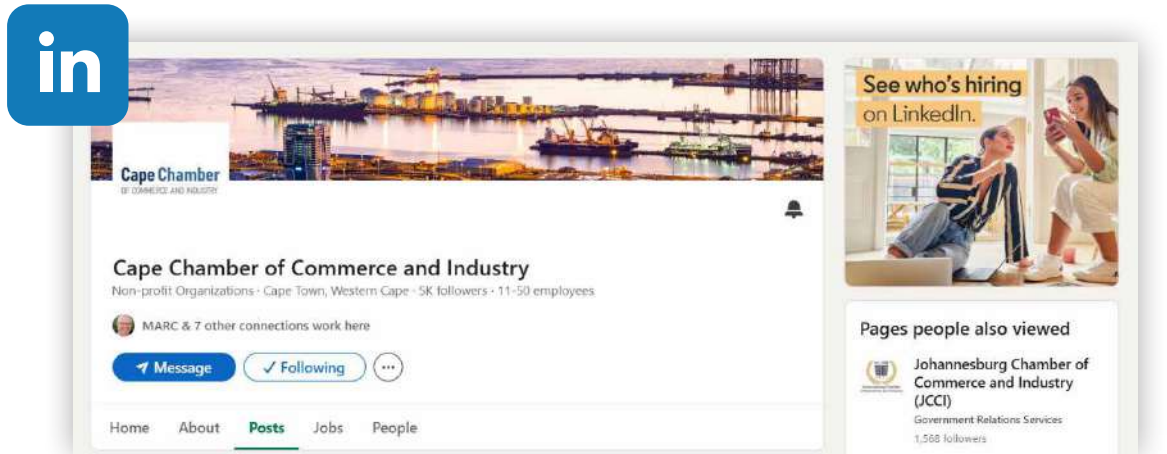
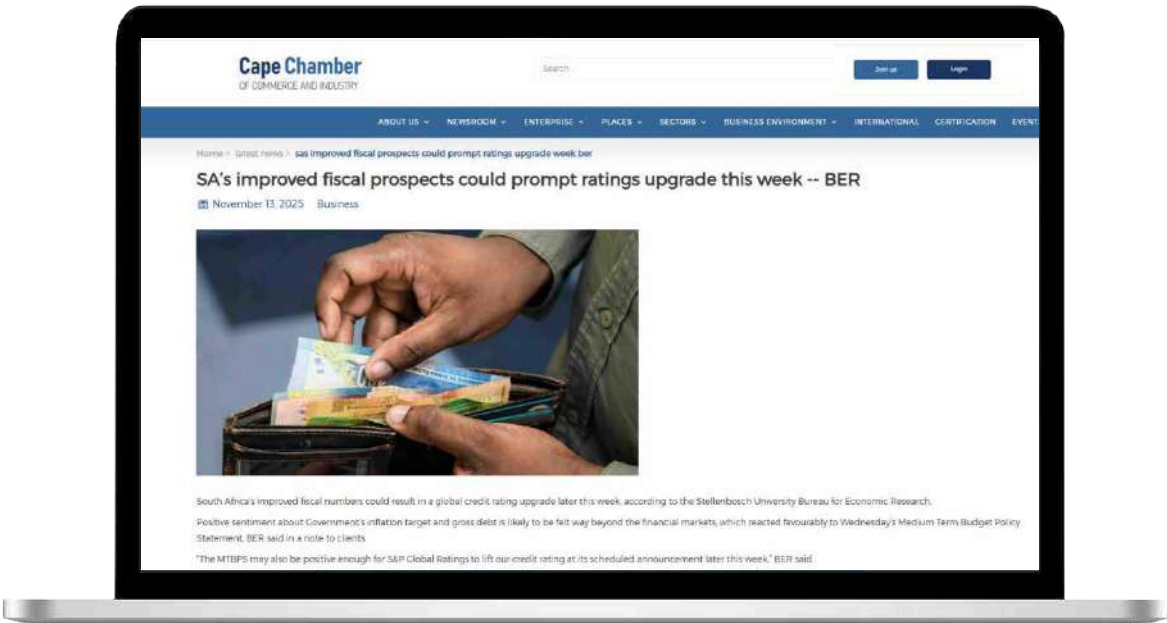
Business information

Focus Area	Why it Matters	Reach
Business Today (Weekly Newsletter)	Members and non-members are kept informed about Chamber activities, progress, and business environment opportunities and threats.	Our newsletter continues to be a trusted communication channel, keeping members informed on business insights and Chamber updates. Currently in the process of a revamp for a cleaner, slicker look and feel.
Media Releases	Improve broad-based & public sector awareness of smarter options to grow an inclusive economy	We've added an experienced journalist to our team to ensure the Chamber's voice remains active and visible across public platforms, driving awareness of key issues and contributing to a more informed dialogue.
Social Media & Website	Promote success stories. Provide role models to emulate.	Website Page views rose to 207,000 (up from 126,000). We also ran two Innovation campaigns that celebrated youth, and public and private sector achievements.
Industry Events Calendar	Enable members to easily find and attend relevant business events.	Incorporated a new events calendar page on our website, making it easier for members to stay connected and informed; simplifying access to networking and learning opportunities.
In-person Events	Numerous briefing events are held, including updates from the WC Premier, Mayor of Cape Town and other topic-specific events	Events provided valuable face-to-face engagement, building stronger relationships with key stakeholders including government, business, SMME's and community leaders.
Research	The Chamber and other partners conduct research specifically on elements of the WC economy. This is shared with members.	The 2024 Western Cape Business Environment Impediment Survey was completed by 426 Western Cape businesses, and shared with all members and partners. An interactive online dashboard allows the reader to look for specifics.

Total Website Reach:

78k ▶ 126k ▶ 207k

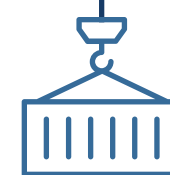
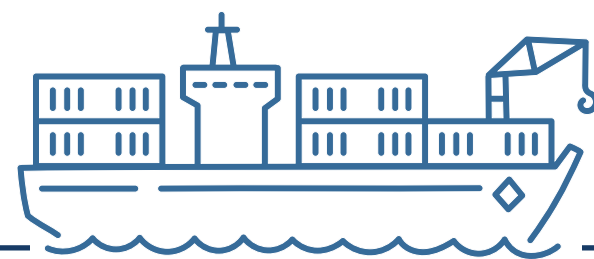
July 2022 up to June 2023 July 2023 up to June 2024 July 2024 up to June 2025



Foreign Trade

The Chamber regularly engages foreign trade delegations, seeking to strengthen ties with the Western Cape economy.

These engagements deepen their insight about our local economy and how best to partner with our members. Members are kept informed and invited to participate via our newsletter and direct communication.



The Voice of business



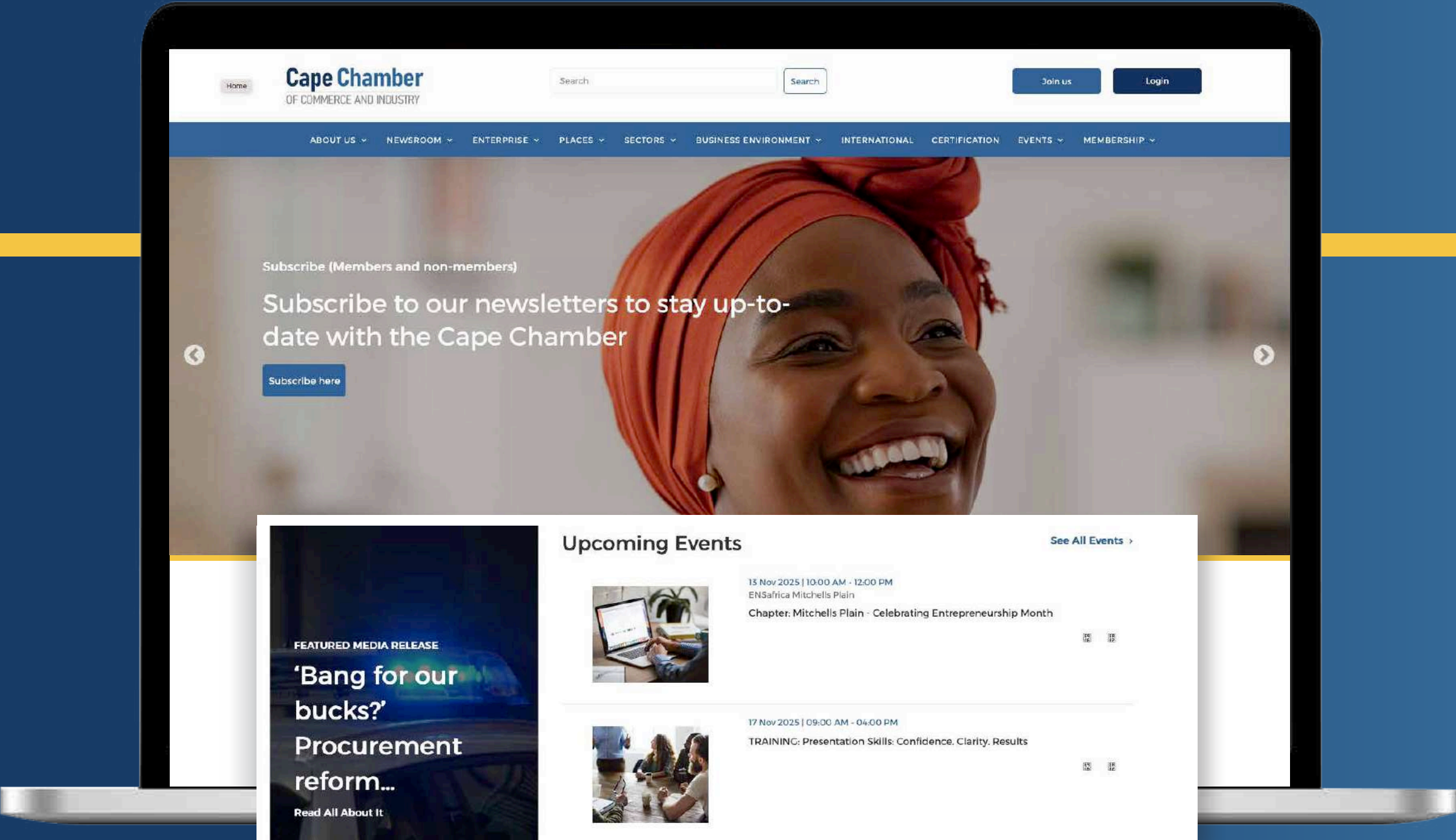
The Chamber has expanded its media and communications capability to strengthen and scale up our media services, to support the Chamber's evolving role in facilitating strategic dialogue with all economic stakeholders.

The coverage aimed to strike a balance between highlighting areas of concern, and celebrating and recognising notable success. In this way we drive a narrative of solution-oriented mindsets for future progress.

The team produced **43 MEDIA STATEMENTS AND RESPONSES** in the year. See <https://capechamber.co.za/media-release/listing>

The **WEEKLY BUSINESS TODAY NEWSLETTER EMAIL** has been enhanced with unique content sourced from within our network of Industry networks. See <https://capechamber.co.za/latest-news>

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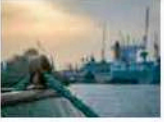
Media Releases

 BUSINESS Billions lost to corruption while SA slips...	 BUSINESS 'Bang for our bucks?' Procurement reform needed...	 BUSINESS Groundbreaking public-private partnership...	 BUSINESS Urgent private sector intervention required to...
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All Media Releases

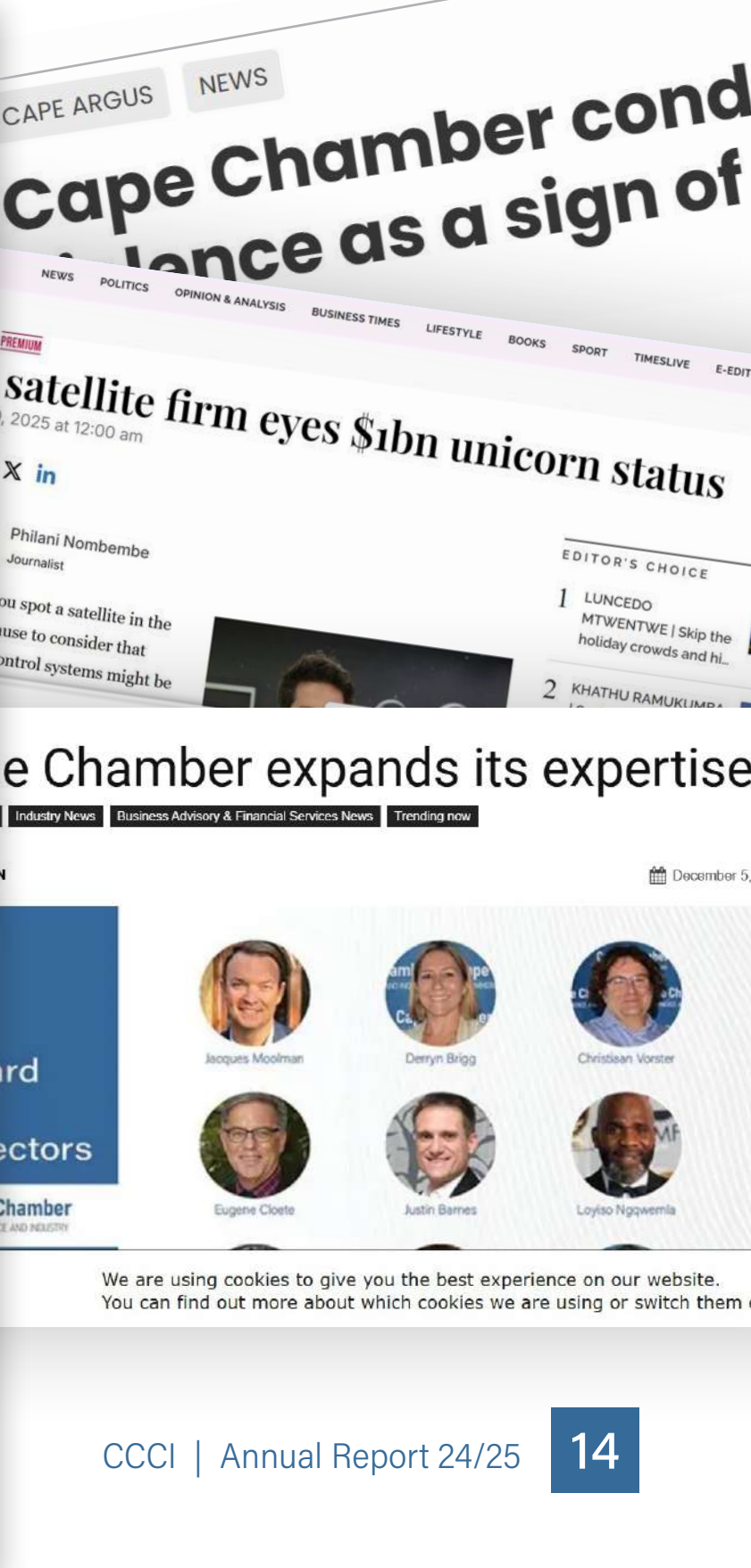
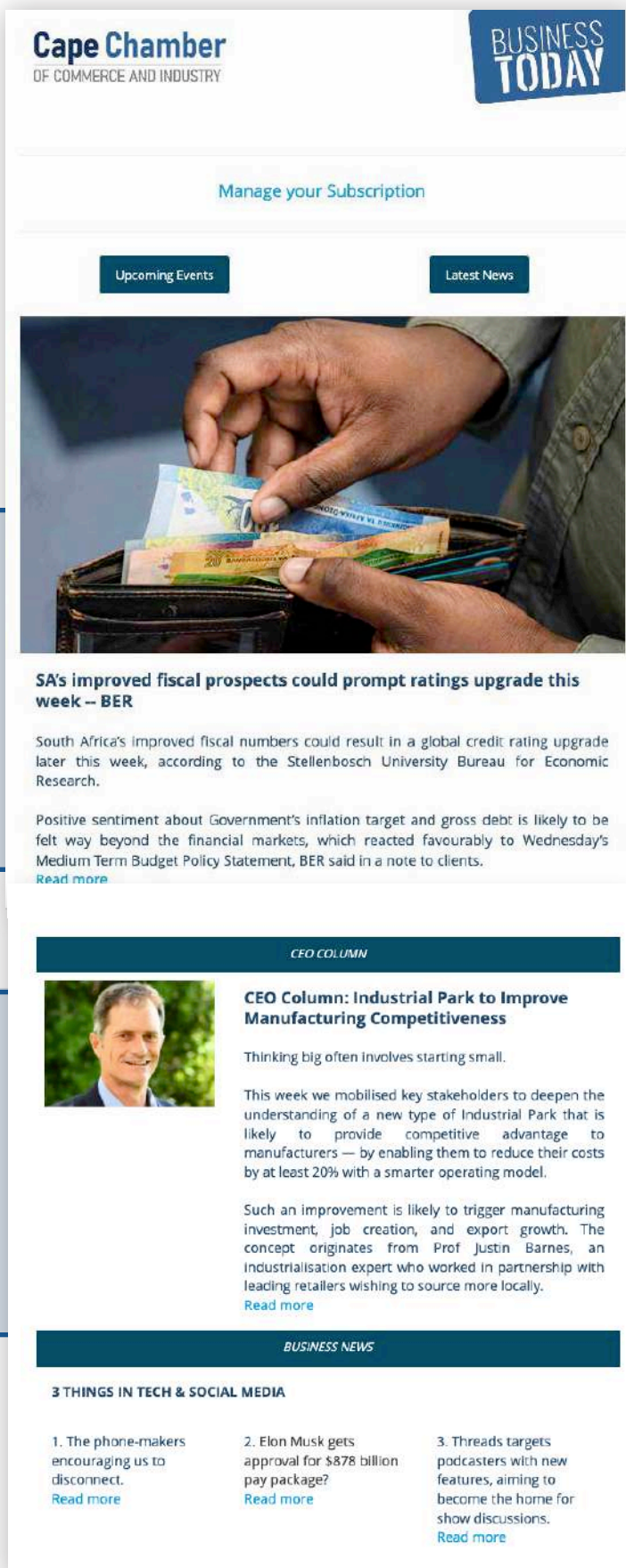
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Latest News

 CEO COLUMN CEO Column: Off the grey list, but SA needs...	 MARITIME 'Eskom of the Seas'? Confusion over move for...	 BUSINESS 'A Few Minor Bumps' - Cape Town's delivers...	 EXPORTS SA has R1,3-trillion of untapped exports - RMB...
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Latest News

Link for page



Business Training

WE OFFER QUALITY DISCOUNTED TRAINING FOR MEMBERS.

Our **training partners provide skill-building content** aligned with Industry Continuous Professional Development (CPD) programmes.

Attendance at

134
training
events



28%
marginal
Increase
over last year

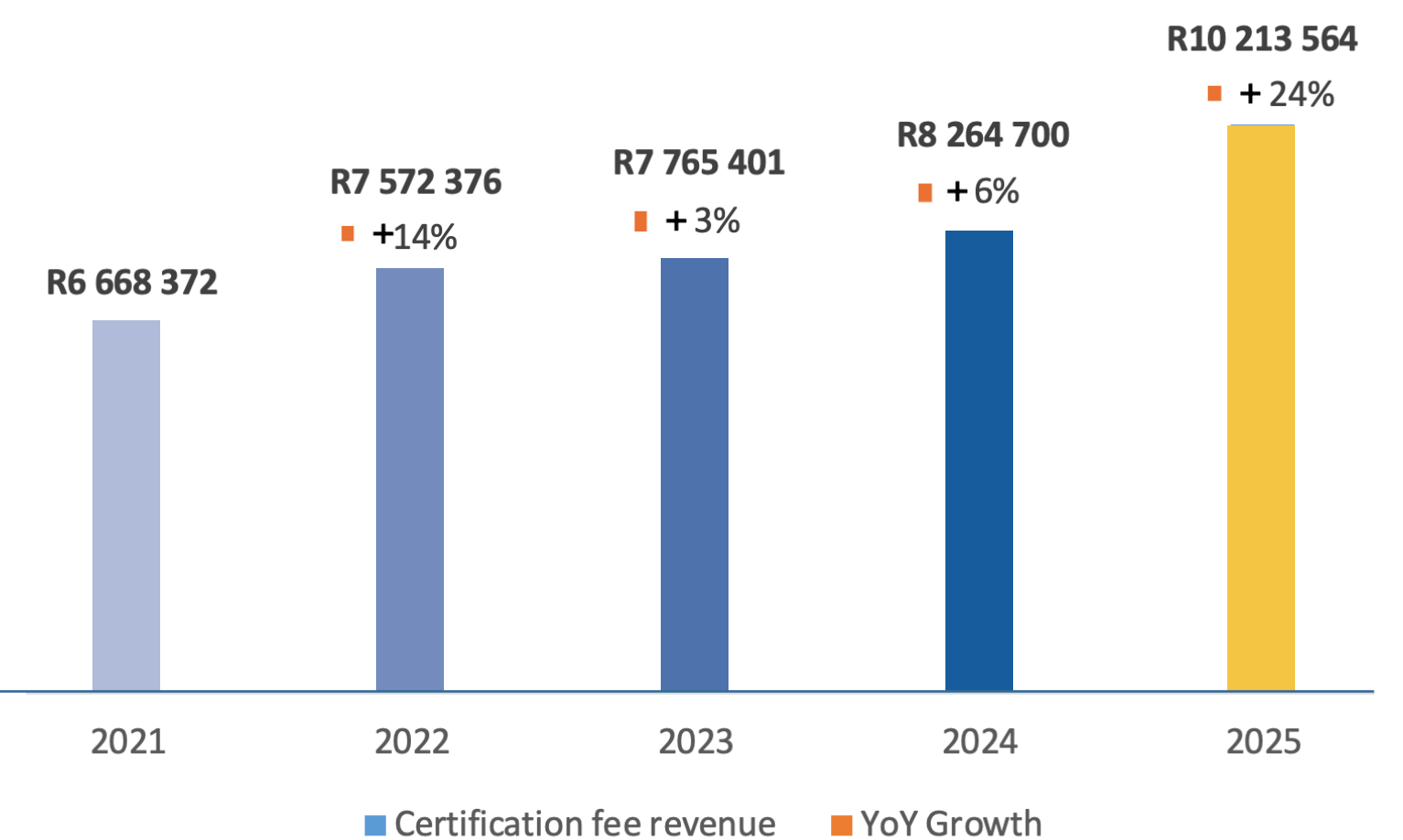
With thought leaders, we are **exploring how AI can bolster competitiveness** by improving skillsets of entrepreneurs and their staff.



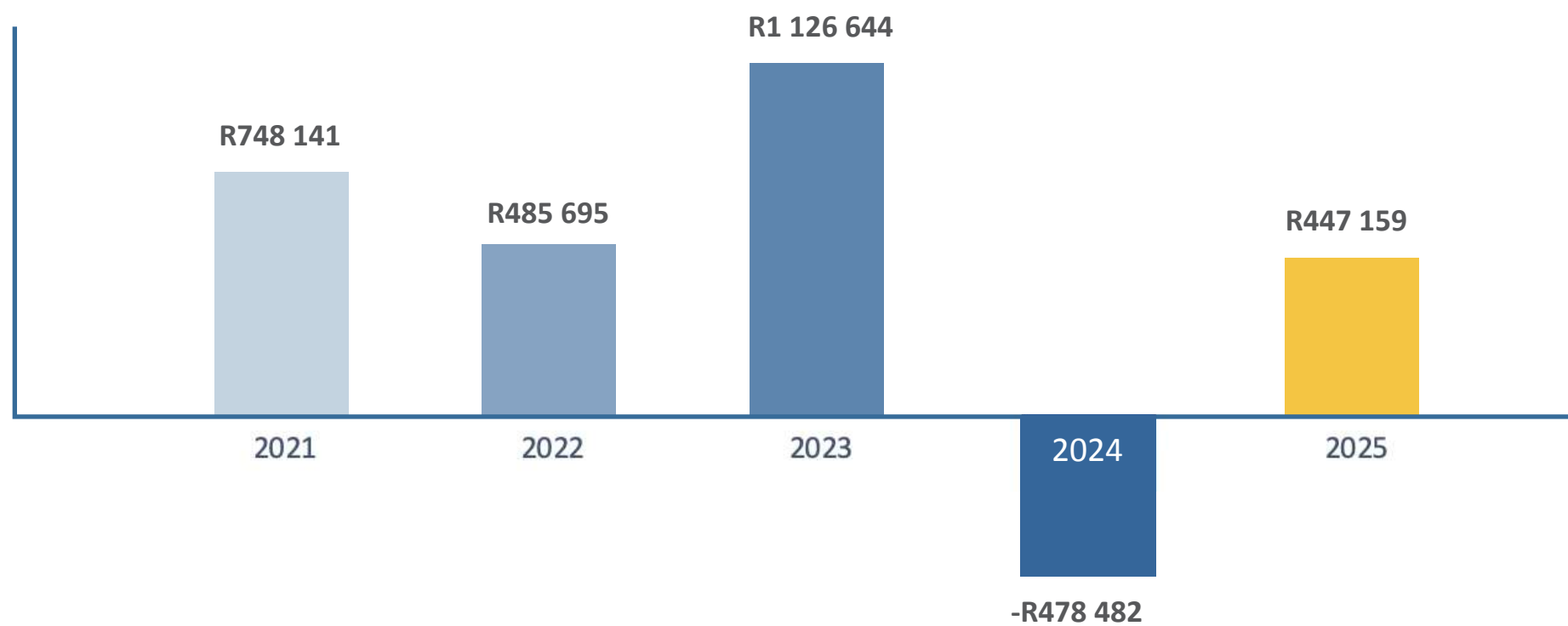
Certificates of Origin

Certification revenue showed robust growth and continues to be the Chamber's largest revenue stream.

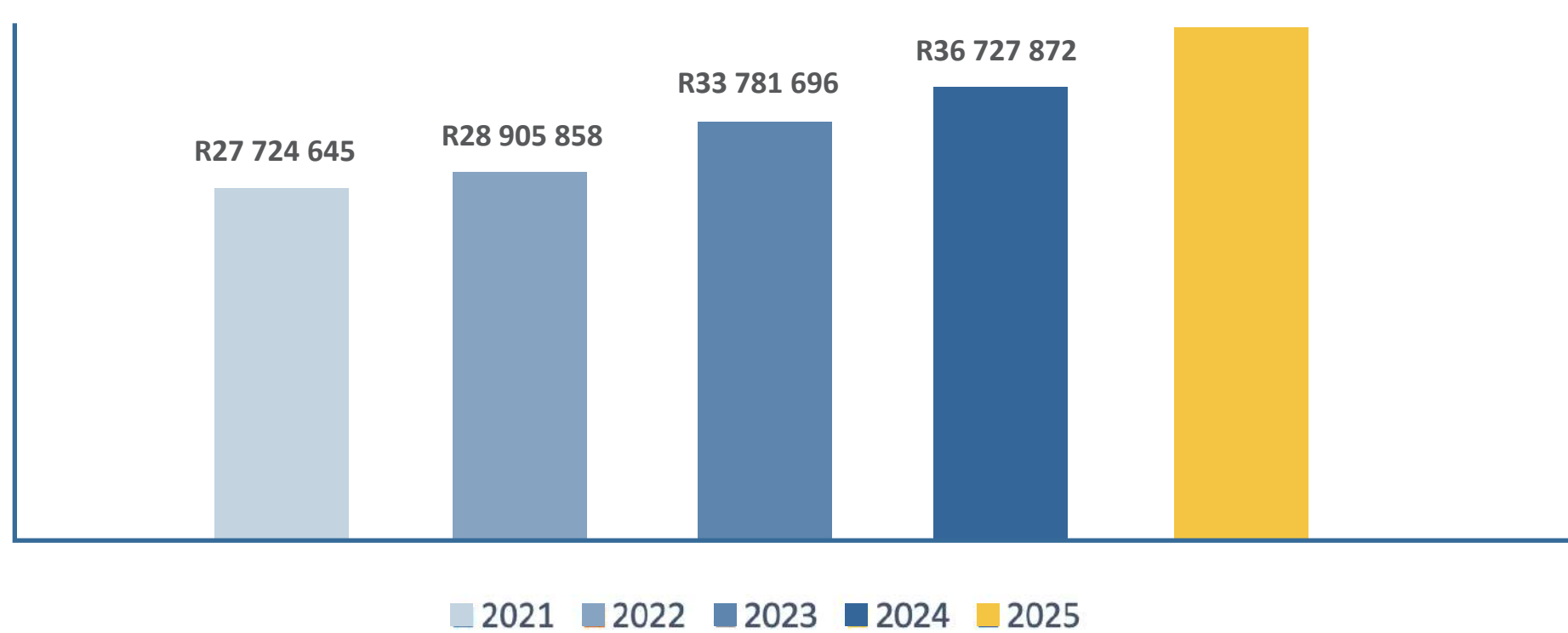
Growth was driven by increased exports, improved port efficiency, the onboarding of 103 new certification clients, and the consistent delivery of high service levels.



Nett Profit / (Loss)



Equity



Finances

GOVERNANCE AND OVERSIGHT

The Chamber upheld strong governance practices based on transparency, accountability, and ethical leadership.

The Board and its subcommittees met regularly to provide effective oversight and strategic guidance, ensuring decisions aligned with the Chamber’s objectives and governance framework. Compliance with statutory, regulatory, and policy requirements was diligently monitored, and the Chamber continued to foster a culture of integrity, responsibility, and sound stewardship in serving its members and stakeholders.

The Chamber maintained a robust financial position through prudent management and disciplined cost control.

Profit and Loss

	2021	2022	VAR YoY	2023	VAR YoY	2024	VAR YoY	2025	VAR YoY
Revenue	R14 324 350	R15 697 836	9%	R17 264 870	9%	R14 225 297	-21%	R16 903 110	16%
Total Cost of Sales	-	-		R3 486 884		R1 522 765	-129%	R1 541 690	1%
Gross Profit **	R14 324 350	R15 697 836	9%	R13 777 986	-14%	R12 702 532	-8%	R15 361 420	17%
Total Operating Expenses	R13 768 438	R15 562 231	12%	R12 999 322	-20%	R13 590 311	4%	R15 342 945	11%
Operating Profit / (Loss)	R555 912	R135 605	-310%	R778 664	83%	-R887 779	-188%	R18 475	4905%
Investment Revenue	R192 229	R350 090	45%	R347 980	-1%	R409 297	15%	R428 684	5%
Nett Profit / (Loss)	R748 141	R485 695	-54%	R1 126 644	57%	-R478 482	-335%	R447 159	207%

* Separate Cost of Sales disclosure implemented from 2023

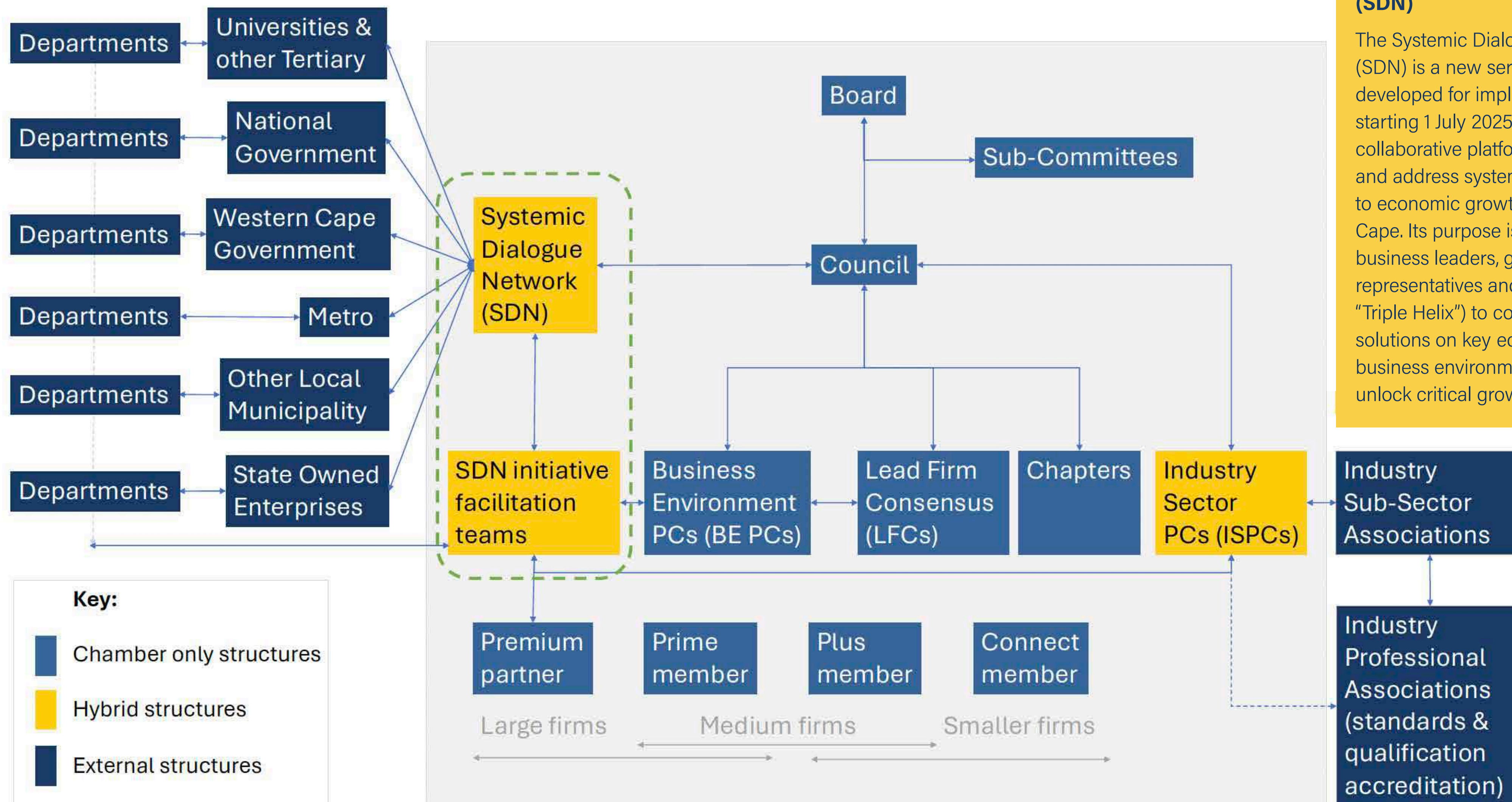
** Includes Other Income

Growth in equity reflects sound governance
and a commitment to long-term
sustainability, enabling continued investment
in initiatives that increase value to members.

Statement of Financial Position

	2021	2022	VAR YoY	2023	VAR YoY	2024	VAR YoY	2025	VAR YoY
Assets									
Bank	R1 888 090	R2 611 670		R805 085		R1 346 818		R1 761 589	
Current Assets	R287 184	R274 340		R2 221 698		R472 362		R688 431	
Fixed Assets	R272 480	R258 393		R273 993		R232 268		R218 598	
Non-current Assets	R28 373 768	R29 311 533		R33 975 598		R36 803 394		R42 330 513	
Total Assets	R30 821 522	R32 455 936	5%	R37 276 374	13%	R38 854 842	4%	R44 999 131	14%
Total Liabilities	R3 096 877	R3 550 078	13%	R3 494 678	-2%	R2 126 970	-64%	R2 673 527	20%
Equity	R27 724 645	R28 905 858	4%	R33 781 696	14%	R36 727 872	8%	R42 325 604	13%

New Organisation Structure



Systemic Dialogue Network (SDN)

The Systemic Dialogue Network (SDN) is a new service offering developed for implementation starting 1 July 2025. SDN is a collaborative platform to identify and address systemic impediments to economic growth in the Western Cape. Its purpose is to bring together business leaders, government representatives and academia (the "Triple Helix") to co-create actionable solutions on key economic and business environment issues and to unlock critical growth challenges.

Board of Directors

The Board’s primary function is to oversee the organisation performance, including strategic direction, setting policy, building capacity to execute, and its functions include:

Providing strategic oversight

Prepare, approve, and manage the annual Financial Plans and Budget

Manage the performance of the Chief Executive Officer

Elect Board subcommittee, Chapter and Portfolio Committee members from nominations received from Members

Manage and monitor systems of risk management and internal compliance and control, codes of conduct and legal compliance

The Board’s activities are organised by the executive secretary. The Chief Executive Officer and Financial Manager report to the Board as invitees.



Jacques Moolman
President
Southern Sun - The Cullinan



Derryn Brigg
Deputy President
Derryn Brigg Consulting



Christiaan Vorster
Honorary Treasurer
SAICA



Loyiso Ngqwemla
Board Director
Qhinebe Holdings (Pty) Ltd



Tilman Von Zukowski
Board Director
Efficient Wealth (Pty) Ltd



Justin Barnes
Board Director
BMA



Thandi Mabena
Board Director
Thandi Consulting and Trading (Pty) Ltd



Eugene Cloete
Board Director
Cape Higher Education Consortium



Noluthando Pama
Board Director
MTN



Anine Pheiffer
Board Director
Gold Youth Development Agency



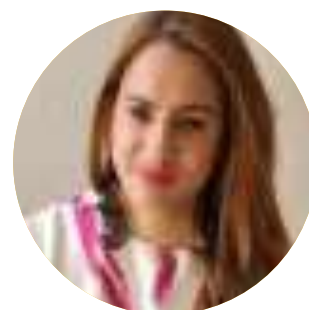
Yolisa Mlungwana
Board Director
ABSA

Chapter Leaders

Cape Central



Mark Wernich
Chairperson
Taj Cape Town



Shireen Onia
Vice-Chairperson

Cape Coast



Trevor Basset
Chairperson
CSG Group



Dave Zimmerman
Vice-Chairperson
Glue Up

Athlone & Cape Flats



Rabia Achmat
Chairperson
Rabia Achmat
Attorneys



Shameez Mohamed
Vice-Chairperson
ACG Architects

Mitchells Plain



Kennethea Jackson
Chairperson
Business Breakfast Club
South Africa



Soraya Williams
Vice-Chairperson
Design26

Philippi East



JC Kotze
Chairperson
Jeguka Investments



Ntobeko Boyana
Vice-Chairperson
Ben Peta

South Peninsula



Candice Shunmoogan
Chairperson
VirtualFO (Pty) Ltd
Resigned 31 March 2025



Tino Gavaza
Vice-Chairperson
Kitapo (Pty) Ltd
Resigned 14 April 2025

Tygerberg



Ilana Steyn
Chairperson
Company Partners



Carl Hancocks
Vice-Chairperson
Ceravoid

Winelands



Charles Wyeth
Chairperson
Heineken
Beverages



Richard Von Hoesslin
Vice-Chairperson
GvH Landscapes

Helderberg



Angelique Mandosa
Chairperson
Express Employment
Professionals



David-John Wayne Bailey
Vice-Chairperson
Big Beard Web Solutions

Khayelitsha



Loyiso Ngqwemla
Chairperson
Qhinebe holdings (Pty) Ltd

Industry Sector Leaders

Tourism and Hospitality



Lee-Anne Singer
Chairperson
FEDHASA



Lesego Majatladi
Vice-Chairperson
FEDHASA

Agriculture



Jannie Strydom
Chairperson
Agri Western Cape



Villiers Loubser
Vice-Chairperson
Agri Western Cape

Non-Profits



Dee Moskoff
Chairperson
Pendulum Consult



Michelle Davidson
Vice-Chairperson
EM Solutions

Real Estate and Construction



Jeremy Wiley
Chairperson
WCPDF



Bafikile Bonke Simelane
Vice-Chairperson
WCPDF

Manufacturing (Furniture)



Johann Claasen
Chairperson
CFMA



Jerome Mausling
Vice-Chairperson
CFMA

Transport and Related (Passenger)



Nazeem Dollie
Chairperson
SABOA



Mandla Hermanus
Vice-Chairperson
SANTACO

Manufacturing (Plastic)



Anton Hanekom
Chairperson
Plastics SA



Karl Lambrecht
Vice-Chairperson
Polyoak Packaging

Manufacturing (Metal)



Bob Williamson
Chairperson
PTSA



Michel Basson
Vice-Chairperson
SASSDA

Health and Social Services



Mehboob Cassim
Chairperson
Independent Community Pharmacy Association

Design and Creative Industries



Kobedi Pokane
Chairperson
IPO



Vlokkie Gordon
Vice-Chairperson
IPO

Energy Supply



Adrian Strydom
Chairperson
SAOGA

Wholesale and Retail



Freddy Makgato
Chairperson
FASA



Enrico Phillips
Vice-Chairperson
RMI

Ocean Economy



Loyiso Phantshwa
Chairperson
FishSA



Vanessa Davidson
Vice-Chairperson
BlueCape

Transport and Related (Freight)



Megan Gobey
Chairperson
SAASOA

Business Environment Portfolio **Committee Leaders**

Public Institutions



Rae Wolpe
Chairperson
Impact Economix



Andrew Donaldson
Vice-Chairperson
University of
Cape Town

Infrastructure



Peter Haylett
Chairperson
Peter Haylett Associates



Gerhard Hitge
Vice-Chairperson

Skills Development



Rustim Ariefdien
Chairperson
Rustim Ariefiden
Consultants CC



Henri Mafoumba
Vice-Chairperson
BMF

Product Market



Eric Leong Son
Chairperson
Heineken
Beverages



Terry Gale
Vice-Chairperson
Exporters Club WC

ICT Adoption



Owen Francis
Chairperson
Acorn Technology (Pty) Ltd

Health



Mehboob Cassim
Chairperson
ICPA

Labour Market



Thandi Mabena
Vice-Chairperson
Thandi Consulting and Trading

Financial System



Yolisa Mlungwana
Chairperson
ABSA

Innovation Capability



Prof. Eugene Cloete
Chairperson
Cape Higher Education
Consortium

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