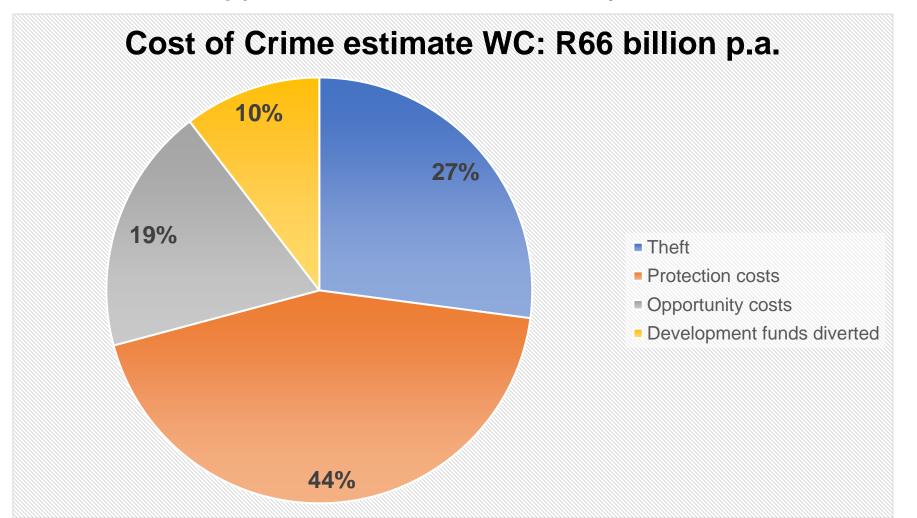


Initial hypothesis as basis for dialogue:
Business support for better Tech use by SAPS and other



What is this about? Overview

Business case owner/s	Cape Chamber of Commerce and Industry			
Target group/s	SAPS, Businesses affected by these crimes. Criminals.			
	Addressing the root causes of crime and strengthening law enforcement are crucial to unlock economic potential and improve the lives of citizens.			
	With lower than needed police officer/ capita, improving their efficacy should result in better law enforcement. Some SAPS leaders suggest 80% of available police force manhours are spent on admin or low productivity activities.			
Background (context)	SAPS expressed the desire to increase the efficacy of their police core operations. Their "tools of the trade" are lagging modern good practice by far.			
	For instance, SAPS has found that license plate recognition (LPR) cell phone devices results in much greater productivity of officers in recovering stolen vehicles. The quantity available is however a fraction of what is needed. The insurance companies, including Santam, pay hundreds of millions of rands per annum to compensate for stolen vehicles. This provides a financial model for them to fund the necessary devices.			
Vision (Impact)	More effective in law enforcement in the WC.			
Purpose (Outcome)	Equip and train SAPS (& others) with modern "tools of the trade" to increase efficacy.			

What change is proposed?

Business support for better Tech use by SAPS and other



of commer						
Business environment:	From:		То:			
	Current / problem state (as-is)		Improved / solution state (to-be)			
Root causes Constraints	Crime cost business > 10% of GDP, WC: R66bn p.a. The trauma and stress impact on citizens in addition. Limited crime enforcement efficacy results in criminals considering the benefits to exceed the costs/risks.		The increased efficacy of law enforcement in the Western Cape and South Africa reduces the high cost to target firms.			
			Targeted forms of crime are countered more effectively and is a more effective deterrent.			
	Limited crime enforcement efficacy results in criminals considering the benefits to exceed the costs/risks.	d chang	The efficacy of SAPS' ability to identify criminals and enforce with efficacy is substantially enhanced.			
	SAPS' enforcement efficacy is constrained by the limited tools and systems available to fight crime.	analysis and deduced	Law enforcement e.g. SAPS officers access to better tools (technology, systems) scaled up.			
	The limited funding for WC law enforcement constrains innovation, adoption of smarter solutions / tools, and the scaling up the use thereof.	root cause ana	Business model funding for law enforcement increases tools and systems available to fight crime with efficacy.			
	The alternative means of financing such expansion in technical capacity has not yet been identified and implemented.	Sequence of roc	Alternative means of financing are identified which enable such expansion of the technology and processes needed.			
	The manner in which business and SAPS have cooperated up to now, have not proactively sought business models which can profitably address unmet needs.	Sedne	Facilitate business and SAPS to proactively seek business models which can profitably address unmet needs.			

Why do this? Result indicators

Programme

team

The Chamber and its network of partners.

The increase in the number of arrests. The value of recovered assets p.a. The number successfully convicted. % of better equipped with higher conviction rate.

Quantum of funding provided.

Number of law enforcement officers equipped.

The number of impactful opportunities identified with the commitment of the required implementation partners.

Business support for better Tech use by SAPS and other How can this be done? Theory of Change



Target group Outcomes	The increased efficacy of law enforcement in targeted forms of crime.	The high cost to target firms is reduced.	More effective deterrent in targeted forms of crime
Δ			
Target Groups	SAPS operational teams	Insurance firms	Criminals
Δ			
Outputs - create a more enabling environment	Business model funding for law enforcement increases tools and systems available to fight crime with efficacy.	Law enforcement e.g. SAPS officers access to better tools (technology, systems) scaled up. SAPS operational teams are trained to utilise these new tools effectively.	The efficacy of SAPS' ability to identify criminals and enforce with efficacy is substantially enhanced.
Δ			
Lever / s for improving business environment: Implementation partners and mechanisms	SAPS leadership and innovation teams.	Solution technology partners (E.g. MTN).	Leaders of funding partners. (E.g. Santam risk division)
Δ			
Outputs - Catalytic	Engage with SAPS the priority areas where technology could help them to be more effective.	Facilitate business and SAPS engagements to seek business models which profitably address unmet needs.	The alternative means of financing are identified which enable such expansion of the technology and processes needed.
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